



Artist's rendering Hilton Garden Inn, St. John's. Courtesy: Manga Hotels

Inventory of Major Capital Projects

The inventory of major projects provides information on capital projects and spending programs in Newfoundland and Labrador valued at \$1 million or more. The list includes both public and private projects that are either continuing or beginning in the current year.⁵ In many cases, the capital spending figure quoted includes spending from previous years. The inventory was prepared between January and March 2017.

According to this year's inventory, over \$35 billion in major capital spending is planned or underway in the province. The Mining, Oil and Gas category tops the list at \$16.7 billion (see table). The Hebron oil project is the single largest item in the category with a total estimated cost of \$14.0 billion. Utilities is the second largest category in the listing (the estimated \$9.5 billion Muskrat Falls

Major Projects (\$Millions)

Mining and Oil & Gas	16,662.5
Utilities	9,858.4
Industrial/Manufacturing	4,325.3
Municipal Infrastructure	1,315.1
Transportation	1,033.8
Residential	937.5
Education	469.0
Commercial	298.9
Other Investment	273.1
Agriculture/Fishery/Forestry	245.0
Tourism/Culture/Recreation	197.8
Health Care/Personal Care	107.0
Total	35,723.4

Note: Some projects contain ranges for their capital cost. In these cases, the mid-point of the range was used in the summations above. Capital costs for some projects were not available. As a result, those costs are not reflected in the table above.

⁵ Readers will note that in some project descriptions government is identified as a source of funding. This reference, in most cases, is based on information provided by the project's proponent and should not be interpreted as an announcement by government of funding approval. Readers should also note that while every effort has been made to identify projects and research information, this list is not exhaustive. The information was gathered at one point in time and in some cases protecting the requested confidentiality of information has prohibited the publishing of projects. Readers should not base investment or business decisions on the information provided.

Project is the largest project in this category). Industrial/Manufacturing is third in size, mainly reflecting the estimated US\$4.25 billion nickel processing facility in Long Harbour.

The listing on the following pages is organized by project type (e.g. Commercial, Health Care/Personal Care, Transportation). Key information, such as project name, capital cost, start date, end date and description, is included. When possible, geographic information is also provided, including community and economic zone. A map of the economic zones can be found at: www.stats.gov.nl.ca.

An asterisk (*) by a project name denotes that the project has a start and end date on a fiscal year basis (e.g. start/end denoted as 2017 refers to the project starting and ending in fiscal year 2017-18; start/end denoted as 2017/2018 refers to the project starting in fiscal year 2017-18 and ending in fiscal year 2018-19). All other years are reported on a calendar year basis.

The inventory of major projects is also available on the Economic and Project Analysis Division's website (www.economics.gov.nl.ca) in a searchable database. The online database includes search capabilities by industry, community and economic zone.

TBD: To be determined NA: Not available

Project	Capital Cost (\$M)	Start/End	Economic Zone	Comments (Location)
Agriculture/Fishery/Forestry				
Cranberry Industry Development	9.4	2014/2019	Various	Cranberry Association of Newfoundland & Labrador Inc. - development of an additional 190 acres of new cranberry bog. Farms to be located throughout the island. (Various)
Fish Meal Plant	6.9	2017/2018	13	Barry Group Inc. - construction of a fish meal and oil rendering plant to process salmon by-products from the adjacent fish processing plant. (Harbour Breton)
Forest Access Capital Roads Program*	3.3	2017/2018	Various	Construction and maintenance of access roads on Crown land in support of forest harvesting operations. Provincial funds. (Various)
Harbour Development*	31.4	2017/2017	Various	Fisheries and Oceans Canada - Small Craft Harbours program. An ongoing program consisting of the repair, maintenance and development of active fishing harbours. Federal funds. (Various)
Marine Aquaculture Sites	100.0	2017/2020	Various	Grieg NL Seafarms Ltd. - 11 marine aquaculture sites to be located throughout the northern region of Placentia Bay, spanning from Rushoon to Long Harbour. Part of the Placentia Bay Aquaculture Project. (Various)
Salmon Aquaculture Operation	19.0	2017/2018	13, 9	Northern Harvest Sea Farms Newfoundland Ltd. - marine improvements to salmon farming operations. Includes automated feed barges, expansion to hatchery and general capital expenditures. Partial provincial funding. (Connaigre Peninsula, Stephenville)
Salmon Hatchery	75.0	2017/2019	16	Grieg NL Nurseries Ltd. - construction of a Recirculation Aquaculture System (RAS) hatchery for Atlantic salmon in the Marystown Marine Industrial Park. Will include the construction of a hatchery, a smolt nursery and a smolt landbase. Part of the Placentia Bay Aquaculture Project. (Marystown)

Project	Capital Cost (\$M)	Start/End	Economic Zone	Comments (Location)
Commercial				
Car Dealership	NA	2016/2017	8	Steele Auto Group - construction of a new car dealership to be located on Confederation Drive. (Corner Brook)
Car Dealership	NA	2017/2017	8	Brook Construction - construction of a new car dealership to be located on Confederation Drive. (Corner Brook)
Commercial Building	1.4	2017/2017	8	Western Hydraulic Mechanical Ltd. - construction of a new industrial sales/mercantile building. (Corner Brook)
Commercial Development	TBD	2016/2017	19	Pasadena Equipment Services - construction of a 5,500 sq. ft. office building and concrete batch plant on Hops Street in Chamberlains. (Conception Bay South)
Commercial Development	2.5	2017/2018	19	59931 Newfoundland & Labrador Limited - construction of three residential units with commercial space on the ground floor. Located on Harvey Road. (St. John's)
Commercial Property	3.0	2017/2018	19	Baine Johnston Properties Ltd. - development of a commercial property in Conception Bay South. (Conception Bay South)
Food Market	3.0	2017/2017	19	Colemans - remodel of an existing 33,000 sq. ft. space to create a modern food market. (St. John's)
Industrial Park	12.0	2016/2017	19	DewCor - construction of phase I of the "Glencrest Business Centre" consisting of 35 acres of industrial building lots located in the Galway master-planned community. (St. John's)
Mall Food Court	1.0	2017/2017	8	Corner Brook Investments Limited Partnership - new food court located in the Valley Mall. (Corner Brook)
Office Building	20.0	2017/2019	19	55732 Newfoundland & Labrador Inc. - construction of a four-storey, approximately 100,000 sq. ft. office/retail building on Hebron Way. (St. John's)
Office Building	3.0	2017/2017	19	Monarch Development Inc. - construction of a single storey, 6,500 sq. ft. office building to be located on International Place. (St. John's)
Office Buildings	15.0	2014/2017	19	Bristol Development Inc. - construction of two 45,000 sq. ft. office buildings to be located on Kelsey Drive. (St. John's)
Retail Development	143.0	2017/2020	19	DewCor - construction of 700,000 sq. ft. of retail buildings, "The Shoppes at Galway", to be located in the Galway master-planned community. (St. John's)
Retail/Business Park	95.0	2012/2018	19	KMK Capital Inc. - construction of the Field Power Centre, a 50.44-acre retail and industrial development located off Torbay Road. (St. John's)
Education				
Animal Resource Centre*	30.0	2016/2018	19	Memorial University of Newfoundland - replacement of two of Memorial University's animal research care facilities. This will improve biomedical research by providing state-of-the-art facilities supporting co-location of health sciences and biomedical researchers to enhance interdisciplinary collaboration. Total anticipated expenditures of \$25.0M for the 2017/18 fiscal year. (St. John's)

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Building Renovation	25.6	2013/2018	19	Memorial University of Newfoundland - renovation of the Battery Facility to increase office space, develop new meeting and conference space as well as develop 87 new graduate student residence rooms. (St. John's)
Campus Maintenance*	2.4	2017/2017	8, 19	Completion of priority repairs to infrastructure at Memorial University campuses. Provincial funds. (Corner Brook, St. John's)
College Modernizations*	2.6	2014/2017	Various	Upgrades to various shops and laboratories at College of the North Atlantic campuses as well as related equipment purchases. Total anticipated expenditures of \$500,000 for the 2017/18 fiscal year. Provincial funds. (Various)
College Renewal and Modernization Projects*	6.8	2016/2017	Various	Renewal and modernization of electrical, HVAC and air quality systems at nine College of the North Atlantic campus locations. Total anticipated expenditures of \$6.3M for the 2017/18 fiscal year. Joint federal/provincial funds. (Various)
College Training Facility*	18.5	2016/2018	9	Establishment of the Heavy Equipment Centre of Excellence in Teaching, Innovation and Industrial Research - a modern and functional facility for the delivery of Heavy Equipment Industrial Trades programs at the Bay St. George campus of the College of the North Atlantic. Total anticipated expenditures of \$17.2M for the 2017/18 fiscal year. Joint federal/provincial funds. (Stephenville)
College Training Facility and Campus Upgrades*	4.3	2016/2018	8	Construction of a new Centre for Energy and Thermal Systems (CETS) at the Corner Brook campus of the College of the North Atlantic. The CETS will improve the quality of education and training spaces dedicated to Power Engineering training. Will also include essential upgrades to the campus, including the building envelope. Total anticipated expenditures of \$4.0M for the 2017/18 fiscal year. Joint federal/provincial funds. (Corner Brook)
Core Science Facility*	325.0	2013/2022	19	Memorial University of Newfoundland - construction of the new Core Science Facility at the St. John's Campus. Total anticipated expenditures of \$54.9M for the 2017/18 fiscal year. (St. John's)
School Construction and Renovations*	53.8	2017/2017	Various	Various activities including new school construction, renovations, extensions and major maintenance projects. Provincial funds. (Various)
Health Care/Personal Care				
Electrical Substation*	16.8	2013/2019	19	Construction of a new electrical substation at the Health Sciences Centre/Memorial University site. Provincial funds. (St. John's)
Health Care Facilities*	43.0	2017/2017	Various	Expenditures for renovations and upgrades to existing health facilities. Includes \$20.0 million for equipment purchases. Provincial funds. (Various)
Health Centre	NA	2016/2017	8	Construction of a multi-use health centre. Will house physicians and allied health professionals. (Corner Brook)
Health Centre*	18.3	2011/2021	11	Construction of a new health centre to replace the existing Green Bay Health Centre. Provincial funds. (Springdale)

Project	Capital Cost (\$M)	Start/End	Economic Zone	Comments (Location)
Hospital*	TBD	2013/TBD	8	Construction of a new acute care regional hospital through a design-build-finance-maintain (DBFM) arrangement with the private sector. Provincial funds. (Corner Brook)
Hospital Redevelopment*	15.4	2014/2020	12	Redevelopment of the endoscopy/cystoscopy suites as well as the laboratory spaces at the Central Newfoundland Regional Health Centre. Provincial funds. (Grand Falls-Windsor)
Integrated Operating Rooms*	5.0	2014/2021	19	Upgrading of the operating room suites at the Health Sciences Centre and St. Clare's Mercy Hospital. Provincial funds. (St. John's)
Long-Term Care Capacity*	TBD	2016/TBD	TBD	Investment to increase the current long-term care bed capacity in Central Newfoundland. Provincial funds. (Central Newfoundland)
Long-Term Care Home*	TBD	2016/TBD	8	Construction of a new long-term care facility through a design-build-finance-maintain (DBFM) arrangement with the private sector. (Corner Brook)
Medical Device Reprocessing Redevelopment*	5.0	2014/2017	19	Redevelopment of the medical device reprocessing area at the Health Sciences Centre. Provincial funds. (St. John's)
Mental Health Infrastructure*	TBD	2013/TBD	19	Replacement of the existing Waterford Hospital. (St. John's)
Rehabilitation Centre	3.5	2016/2019	19	Teen Challenge Canada Inc. - site development and renovation of existing facilities to meet program needs. Current dining hall will be renovated into a new program centre starting in 2018 to create program space, offices and a small cafeteria. A new 16-bed residence extension, to include bedrooms, bathrooms and lounge areas, will be built adjoining the new program centre. (St. John's)
Industrial/Manufacturing				
Capital Expenditures	45.0	2017/2017	15	NARL Refining, LP - maintenance capital as well as tank and jetty upgrades. (Come By Chance)
Capital Improvements	8.1	2017/2017	8	Corner Brook Pulp and Paper Limited - replacement of penstocks and other projects at Deer Lake Power as part of the sustainability plan. (Deer Lake)
Commercial Development	4.0	2017/2017	19	Bird Construction - construction of new headquarters for Tri-Star Mechanical Ltd. to be located in the Glencrest Business Centre in the Galway master-planned community. (St. John's)
Facility Expansion	1.2	2017/2018	19	Jumping Bean Coffee Inc. - expansion of a coffee roasting facility. Partial federal/provincial funding. (Conception Bay South)
Harvesting and Processing Enhancements	7.0 - 8.0	2017/2017	Various	Ocean Choice International - vessel and plant expenditures. (Various)
Marine Expansion	6.0	2017/2017	17	Harbour Grace Ocean Enterprises Ltd. - addition of a small dry dock as well as wharf reconstruction and expansion. (Harbour Grace)

Project	Capital Cost (\$M)	Start/End	Economic Zone	Comments (Location)
Nickel Processing Facility	US\$4,250.0	2009/2018	18	Vale Newfoundland and Labrador Limited - construction of the nickel processing facility with an annual capacity of 50,000 tonnes of finished nickel was completed at the end of 2016. Full ramp-up to nameplate capacity is expected to require two years. (Long Harbour)
Paper Mill Expenditures	3.5	2017/2017	8	Corner Brook Pulp and Paper Limited - routine capital expenditures. (Corner Brook)
Mining and Oil & Gas				
Expansion of Tailings Facility	1.9	2016/2017	11	Anaconda Mining Inc. - tailings facility expansion to provide additional storage for another three years of milling operations. (Baie Verte Peninsula)
Hebron Oil Development	14,000.0	2008/2024	Offshore	ExxonMobil Canada Properties and co-venturers - development of the Hebron oil field. The Hebron Project is a joint venture among ExxonMobil Canada Properties, Chevron Canada Limited, Suncor Energy Inc., Statoil Canada Ltd., and Nalcor Energy - Oil and Gas. In addition to the GBS, several topsides components were constructed at multiple locations across the province with final assembly occurring at Bull Arm. Production of oil is expected to begin towards the end of 2017. Expenditures cover capital costs to 2024 when the initial drilling program concludes. Production is expected to continue until 2046. (Offshore)
Mine Expansion	1.1	2016/2018	11	Anaconda Mining Inc. - expansion of the west pit deposit of the Stog'er Tight gold mine at the company's Point Rousse Project. (Baie Verte Peninsula)
Mine Expansion	US\$20.0	2016/TBD	11	Rambler Metals and Mining Canada Limited - expansion to increase production from the Ming Mine and improve capacity at the Nugget Pond Mill to reach 1,250 metric tonnes per day. (Baie Verte Peninsula)
Mine Rehabilitation and Closure	NA	2015/2018	12	Teck Duck Pond Operations - rehabilitation and closure of mine. Will include backfilling the boundary deposit and rehabilitation of the full site. (Millertown)
Mine Rehabilitation and Closure	NA	2015/2019	2	Wabush Mines - rehabilitation and closure of the mine starting with vegetation of mine tailings, to be followed by building decommissioning as well as rehabilitation of the overall site. (Wabush)
Mineral Exploration	32.5	2017/2017	Various	Expenditure estimates prepared by the Department of Natural Resources for mineral exploration and deposit appraisal. Regional breakdown: \$7.8 million in Labrador and \$24.7 million for the Island. (Various)
Oil Related Capital Expenditures - Terra Nova	228.0	2017/2017	Offshore	Suncor Energy Inc. and partners - development and sustaining capital for the Terra Nova oil field. (Offshore)
Open Pit Mine	79.0	2017/2018	2	Iron Ore Company of Canada - development of the Wabush 3 open pit mine. Project was released from environmental assessment in 2015 and will provide flexibility in ore feed and extend the operating life of the operation. (Labrador West)

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Open Pit/ Underground Mine	NA	2016/2018	16	Canada Fluorspar (NL) Inc. - surface and underground development of the AGS vein. Will include a mill facility, construction of a new tailings management facility and infrastructure to support the mine. (St. Lawrence)
Underground Mine	NA	2016/2021	1	Vale Newfoundland and Labrador Limited - underground mine development at Voisey's Bay. Construction activities at the mine site began in 2016 and production of ore from the underground mine is scheduled to commence in 2020. (Voisey's Bay)
White Rose Extension	2,300.0	2013/TBD	Offshore	Husky Energy and its joint venture partners, Suncor and Nalcor, continue to evaluate development options for West White Rose Extension including a wellhead platform or subsea development. The project will be considered for sanction in 2017. (Offshore)

Municipal Infrastructure

2011 Municipal Capital Works Program*	64.7	2011/2017	Various	Program to assist municipalities in construction of local infrastructure. Cost-sharing varies with each project. Provincial and municipal funds. (Various)
Bridge Upgrade	1.6	2017/2017	19	City of St. John's - upgrades to Leary's Brook Bridge on O'Leary Avenue. Structure will be replaced to provide adequate capacity in addition to other floodproofing measures. Municipal funds. (St. John's)
Culvert Replacement	1.1	2017/2017	19	Town of Paradise - replacement of a culvert located on Topsail Road. Municipal Funds. (Paradise)
Emergency Warming Centre Generator	1.0	2016/2017	2	Town of Labrador City - supply and installation of emergency warming centre generator. Municipal funds. (Labrador City)
Federal Gas Tax Program*	155.3	2014/2018	Various	Funding agreement allocating federal funds to municipalities, cities, Inuit Community Governments and Regional Service Boards in NL for capital infrastructure projects that support national objectives of productivity and economic growth, a clean environment and strong cities and communities. Federal funds. (Various)
Federal/Provincial Water and Waste Water Program *	150.0	2016/2020	Various	This program provides funding for drinking water treatment, water distribution systems, waste water treatment facilities or systems, waste water collection systems, storm water collection systems, waste water treatment and management systems. (Various)
Gabion Wall Replacement	1.2	2017/2017	19	Town of Paradise - replacement of a gabion wall on Topsail Road. Municipal funds. (Paradise)
Intersection Upgrade	1.0	2017/2017	19	City of St. John's - realign the existing Avalon Mall intersection at Kenmount Road with Polina Road. Municipal funds. (St. John's)
Multi-year Municipal Capital Works*	284.7	2011/2018	Various	Program to assist municipalities in construction of local infrastructure. Cost-sharing varies with each project. Provincial and municipal funds. (Various)
Municipal Infrastructure	104.0	2013/2017	19	DewCor - construction of roads, water, sewer, storm-water and utility infrastructure for the Galway master-planned community. (St. John's)

Project	Capital Cost (\$M)	Start/End	Economic Zone	Comments (Location)
New Building Canada Fund - Small Communities Fund / Provincial-Territorial Infrastructure Component *	174.2	2016/2024	Various	The Small Communities Fund provides funding for communities with fewer than 100,000 residents, ensuring that small communities can benefit from significant funding supporting economic prosperity. The Provincial-Territorial Component provides funding for projects that are nationally and regionally significant and are predominantly medium and large scale in nature. (Various)
Public Transit Infrastructure Fund *	6.4	2016/2017	19	The Public Transit Infrastructure Fund (PTIF) will help accelerate short-term municipal investments while supporting the rehabilitation of transit systems and funding studies to support long-term transit plans. (St. John's)
Repairs to Town Hall and Depot	2.0	2016/2018	19	Town of Paradise - repairs to the existing town hall and public works depot. Municipal funds. (Paradise)
Sanitary Sewer Infrastructure Upgrading	2.6	2017/2017	19	Town of Paradise - installation of a sanitary trunk sewer from Archibald Drive to Lanark Drive and McNamara Valley Ridge. Municipal funds. (Paradise)
Solid Waste Management Strategy*	315.0	2007/2025	Various	Program provides funding to support planning and infrastructure associated with the implementation of the Provincial Waste Management Strategy. Funding is sourced from the federal/provincial gas tax agreement and direct provincial funding. (Various)
Storm System Improvements	1.2	2017/2017	19	City of St. John's - replacement of an undersized concrete box culvert and intake structure on Southside Road. Municipal funds. (St. John's)
Street Upgrades	1.0	2017/2017	8	Town of Pasadena - installation of water, wastewater and storm sewer systems, asphalt and sidewalk. (Pasadena)
Transmission Main Replacement	2.1	2017/2017	19	City of St. John's - replacement of an existing 500 mm diameter water transmission main with a new 300 mm diameter water transmission main along Signal Hill Road from Cabot Avenue to Quidi Vidi Road. Municipal funds. (St. John's)
Water Transmission Main Replacement Program	34.0	2013/2017	19	City of St. John's - multi-year replacement program to construct new water transmission mains. (St. John's)
Water Treatment Facility Upgrade	12.0	2017/2019	19	City of St. John's - includes various improvements to the Bay Bulls Big Pond water treatment facility including the installation of a new ultraviolet system. Municipal funds. (St. John's)
Residential				
Affordable Housing Program*	110.2	2003/2019	Various	Newfoundland and Labrador Housing Corporation - the objective of this program is to increase the supply of affordable housing in Newfoundland and Labrador by providing forgivable loans to assist in the creation of new affordable rental housing. Federal/provincial cost-shared on a 50/50 basis. \$10.7 million to be spent in 2017/18. (Various)
Apartment Building	4.0	2017/2017	8	GDR Enterprises - construction of a 24-unit apartment building on Wheelers Road. (Corner Brook)
Apartment Buildings	3.5	2016/2017	19	Karwood Contracting Ltd.- development of two apartment buildings for seniors on Municipal Avenue. Project will feature 10 affordable housing units. (Mount Pearl)

Project	Capital Cost (\$M)	Start/End	Economic Zone	Comments (Location)
Apartment Renovations	5.6	2017/2017	2, 14, 19	Northview Apartment REIT - capital improvements, renovations and upgrades on various apartment buildings. (Labrador City, Gander, St. John's)
Community Development	20.0	2010/2020	19	Canada Lands Company CLC Limited - redevelopment of the Pleasantville area into a residential community with a mix of housing types, including single-family dwellings, townhomes, apartments and condominiums. Opportunities for some commercial space are also being considered. Expenditure figure covers land development costs only. \$2.0 million to be spent in 2017/18. (St. John's)
Community Development	190.0	2016/2021	19	DewCor - construction of phase I of the "Galway Living" residential community containing 500 homes consisting of single family houses, bungalow townhomes, 3-storey executive townhomes, ground-based condominiums, quadrplexes and apartment buildings, to be located in the Galway master-planned community. (St. John's)
Condominium Building	3.5	2013/2018	17	Hawthorne Developments Inc. - construction of "The Hawthorne Condominiums", a 30-unit building to be located on Curtis Lane. (Brigus)
Condominium Development	47.0	2012/2018	19	DewCor - development of "Westfield Condominiums" off Captain Whelan Drive. Will include construction of 60 buildings with four 1,000 sq. ft. units per building. (St. John's)
Condominium Development	14.0	2008/2017	8	Bayview Estates Inc. - construction of a 66-unit development called "Bayview Condominiums". (Corner Brook)
Condominium Development	10.0	2014/2017	19	Roosevelt Properties Ltd. - development of the "Victoria Park Condominiums" on the corner of Hamilton Avenue and Sudbury Street. Located adjacent to historic Victoria Park. (St. John's)
Condominium/ Apartment Development	120.0	2017/2020	19	KMK Capital Inc. - development of "Tiffany Towers", two 16-storey buildings consisting of a total of 240 residential units as well as a three-level underground parking garage. (St. John's)
Housing Development	65.0	2017/2020	19	Cabot Development Corporation Limited - construction of a housing development named "Dyer Estates", located off Stavanger Drive. Approximately 100 homes to be constructed between 2017 and 2020. (St. John's)
Modernization & Improvements*	3.6	2017/2017	Various	Newfoundland and Labrador Housing Corporation - planned improvements to social housing stock. Provincial funds. (Various)
Provincial Home Repair and Modification Programs*	8.2	2017/2017	Various	Newfoundland and Labrador Housing Corporation - a combination grant/loan program to aid low-income households with home repairs and modifications. Federal/provincial funds. (Various)
Rental Development	22.0	2016/2018	19	Manga Hotels Group - development of 85 upscale, urban rental units at the site of the former Star of Sea Hall on Henry Street. Will include three levels of parking. (St. John's)
Residential Development	13.0	2017/2018	19	Nolan Hall - construction of "Peninsula Condominium Residences", a 13-unit building on Temperance Street and Battery Road. Will include condominiums and penthouses. (St. John's)

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Residential Development	12.5	2015/2017	19	345-353 Duckworth Street Developments LP - redevelopment of the former Newtel Building on Duckworth Street to be called "Mix" which will consist of 77 residential apartment units as well as retail space. (St. John's)
Residential Development	12.0	2012/2019	19	Wrightland Development Corporation - development of "Mclea Park" off Shaw Street. Will include construction of four townhouses, seven executive building lots, and two units in a converted heritage structure. (St. John's)
Residential Development	3.8	2016/2017	1	Nunatsiavut Government - construction of a specially-designed, energy efficient, six housing unit prototype complex. (Nain)
Residential Development	4.0	2014/2022	8	Sleepy Cove Developments Inc. - development of 55 lots over five phases in "Discovery Ridge", to be located on Corporal Pinksen Drive. Will feature single, semi-detached, town, condominium and apartment style housing. Expenditure figure covers land development costs only. (Corner Brook)
Residential Development	18.0	2013/2019	19	Reardon Construction and Development Ltd. - development of 56 condominium/townhouse style units off Ruby Line. (St. John's)
Residential Development	4.0	2014/2017	19	Cro-at Developments Inc. - development of nine townhouses on Hamilton Avenue. (St. John's)
Residential Subdivision	1.2	2016/2017	19	Weir's Construction Limited - construction of a 23-lot subdivision off Dunns Hill Road, Long Pond. (Conception Bay South)
St. Patrick's Housing Project	4.6	2017/2018	19	City of St. John's - renovation of a former convent facility to 20 affordable housing units. Partial provincial funds. (St. John's)
Subdivision Development	10.0	2015/2030	19	Octagon Development Corporation - land and servicing for the "Picco Ridge" subdivision on St. Thomas Line. (Paradise)
Subdivision Development	45.0	2010/2021	19	ERCO Developments Inc. & New Victorian Homes Inc. - continued development of the "Grand Meadows" subdivision. Approximately 20 houses to be constructed in 2017. (Paradise)
Subdivision Development	1.6	2017/2018	8	52453 Newfoundland and Labrador Limited - land and servicing development for phase three of the "Pratt Street Extension" subdivision. (Corner Brook)
Subdivision Development	8.5	2005/2020	19	Octagon Development Corporation - land and servicing for the "Adam's Pond" subdivision. (Paradise)
Subdivision Development	32.4	2012/2021	19	CASA Holdings - construction of 108 homes in the "Mount Batten Estates" subdivision. Currently in the second of three phases. (Conception Bay South)
Subdivision Development	2.5	2016/2019	19	Hayward Homes Limited - land and servicing development for a 32-lot subdivision to be located in Seal Cove. (Conception Bay South)
Subdivision Development	6.0	2014/2019	8	Outer Limits Limited - land and servicing development for 52 lots in the "Parkway Heights" subdivision on Lewin Parkway. (Corner Brook)

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Subdivision Development	25.0	1997/2019	19	Paradise Properties Limited - land and servicing for the "Elizabeth Park" subdivision. (Paradise)
Subdivision Development	1.0	2017/2017	19	Cadillac Services Limited - roadwork for 72 lots in a semi-detached subdivision to be located off Kenmount Road, west of the existing "Westgate" subdivision. (St. John's)
Subdivision Development	65.0	2013/2019	19	Wrightland Development Corporation - construction of the 113-lot "Sunset Landing" subdivision. To be developed over four phases. (Conception Bay South)
Subdivision Development	8.0	2012/2019	14	Cecon Development Corporation - land and servicing development for the "Eastgate" subdivision located off Cooper Boulevard. (Gander)
Subdivision Development	6.0	2013/2017	19	Signature Homes Inc. - construction of 19 single-family homes at the extension to Stratton Place in Chamberlains. Eight homes to be constructed in 2017. (Conception Bay South)
Subdivision Development	1.5 - 2.0	2016/2018	19	HJR Holdings Ltd. - development expenditures for "Lawrence Pond Estates", a 140-lot subdivision on the Conception Bay Highway. (Conception Bay South)
Subdivision Development	25.0	2009/2021	19	Bristol Development Inc. - development of the "Bristolwood" subdivision off Kenmount Road. Approximately 20 homes will be developed this year at a cost of \$4.0 million. (St. John's)

Tourism/Culture/Recreation

Building Restoration*	22.2	2009/2018	19	Restoration of the Colonial Building and grounds for use as an interpretation centre, featuring the political history of Newfoundland and Labrador. Current work will address the interior structural building systems. Federal/provincial cost-shared. (St. John's)
Cultural Centre*	17.7	2013/2017	1	Nunatsiavut Government - construction of the Illusuk Cultural Centre. Partial federal funds. (Nain)
Harbourfront Development	2.5	2015/2017	15	Bonavista Historic Townscape Foundation Inc. - redevelopment of Campbell Street as part of the town's harbourfront development project. Partial federal/provincial funds. (Bonavista)
Hotel	22.2	2014/2017	19	Northland Properties Corporation - construction of a 200-room Sandman Signature Hotel with convention centre (meeting and banquet rooms), swimming pool, two attached restaurants plus another stand-alone restaurant and parking for approximately 360 vehicles. To be located on Kenmount Road. (St. John's)
Hotel	17.0	2016/2017	19	Bird Construction - construction of a new 4-storey, 175-room Best Western hotel to be located on Jetstream Avenue. (St. John's)
Hotel	35.0	2016/2017	19	Group Germain Hotels - construction of a four-storey, 148-room Alt Hotel on the corner of Water Street and Prescott Street. Will feature 4,000 sq. ft. of meeting space, a 2,500 sq. ft. area for a restaurant and patio, a fitness centre and parking. (St. John's)

Project	Capital Cost (\$M)	Start/End	Economic Zone	Comments (Location)
Hotel	28.5	2017/2018	19	Manga Hotels Group - construction of a Hilton Garden Inn with 155 guest rooms and 5,000 sq. ft. of conference facilities located at New Gower Street/Springdale Street/Pleasant Street. (St. John's)
Hotel Upgrades	1.5	2016/2017	19	Quality Hotel Harbourview - partial building envelope refurbishment and replacement of curtain walls. (St. John's)
Library	4.0	2016/2018	19	Town of Conception Bay South - construction of a new library adjacent to the town's recreation complex and administrative building. Located in the Remembrance Square in Long Pond. Municipal funds. (Conception Bay South)
Ministry Facility	5.5	2014/2018	14	Pentecostal Assemblies of Newfoundland and Labrador - construction of a new ministry facility to be located on Magee Road. (Gander)
Park Upgrades	1.8	2017/2017	15	Town of Clarenville - redevelopment and expansion of the Elizabeth Swan Park. Partial provincial/federal funds. (Clarenville)
Recreation Complex	38.5	2013/2017	19	City of St. John's - construction of the Paul Reynolds Community Centre, a new 73,750 sq. ft. facility to replace the existing Wedgewood Park facility. Will include a six-lane lap pool, leisure pool, gymnasium, community rooms, child minding area, seniors' centre and youth centre. Municipal funds. (St. John's)
Trail Upgrade	1.4	2015/2017	12	Newfoundland & Labrador Snowmobile Federation - upgrade trails and bridges for safe, year-round use for snowmobiles and ATVs in Central Newfoundland. Partial federal/provincial funding. (Exploits Region)
Transportation				
Airport Improvements	2.8	2017/2017	14	Gander International Airport Authority - includes apron and taxiway improvements in addition to equipment and vehicle upgrades. (Gander)
Airport Improvements and Expansion	245.0	2011/2023	19	St. John's International Airport Authority - plan includes expansion of terminal building, new access road, expanded vehicle parking, passenger loading facilities, additional apron space, new cargo building and airfield upgrades. Extension to the east end of the terminal building (Phase I) is scheduled for completion in early 2018. Extension to the west end of the building (Phase II) is expected to occur between 2017 and 2021. Also includes the Airfield Accessibility & Safety Initiative, which involved the installation of a \$37.3 million Category III Instrument Landing System on the airport's principal runway and a number of associated infrastructure improvements required to support the technology. This project was completed in January 2016. Partial federal/provincial funding for the landing system. (St. John's)
Bridge Replacement*	51.9	2013/2017	18	Replacement of the Sir Ambrose Shea Lift Bridge. Federal and provincial funds. (Placentia)
Bridge Replacement*	22.0	2013/2017	12	Replacement of the Sir Robert Bond Bridge. Federal and provincial funds. (Bishop's Falls)

Project	Capital Cost (\$M)	Start/End	Economic Zone	Comments (Location)
Cargo Processing Facility	7.0	2017/2017	19	Cargojet Inc. - construction of a 20,000 sq. ft. cross-dock facility for cargo processing. (St. John's)
Highway Extension*	61.3	2010/2017	19	Construction of the Team Gushue Highway Extension. Federal/provincial cost-shared. (St. John's)
Marine Infrastructure*	7.5	2017/2017	Various	Includes ongoing maintenance of existing wharves and terminals as well as capital investment in new construction and improvements. Provincial funds. (Various)
New Taxiway and Apron Expansion*	19.8	2016/2017	2	Transport Canada - construction of a new taxiway and apron expansion at the Wabush Airport. Federal funds. (Wabush)
Parking Expansion and Access Road Redevelopment*	10.0	2016/2017	2	Transport Canada - parking expansion and redevelopment of access roads at the Wabush Airport. Federal funds. (Wabush)
Provincial Roads Improvement Program*	77.2	2017/2017	Various	Includes secondary road/bridge improvement projects in various parts of the province. Provincial funds. (Various)
Salt Storage Sheds*	1.4	2017/2017	Various	Construction of road salt storage sheds. Provincial funds. (Various)
Trans Labrador Highway Widening and Hard Surfacing*	439.5	2013/2019	3, 4, 5	Widening and hard surfacing of Phase II and III of Trans Labrador Highway between Red Bay and Happy Valley-Goose Bay. Federal/provincial cost-shared. (Various)
Transshipment Terminal Modification	70.0	2015/2017	18	Newfoundland Transshipment Limited - modification of the crude oil transshipment terminal at Whiffen Head, Placentia Bay to accommodate the transshipment of crude oil from offshore oil developments. (Whiffen Head)
Vessel Infrastructure Refit*	4.9	2017/2017	19	Refit of the ferry MV Sound of Islay. Federal and provincial funds. (St. John's)
Vessel Refits*	13.5	2017/2017	Various	Refits of the existing fleet of nine government-owned vessels (excluding the MV Sound of Islay). Provincial funds. (Various)
Utilities				
Dam Rehabilitation	20.0	2016/2018	12	Newfoundland and Labrador Hydro - rehabilitation work to modernise the dam at the hydroelectric plant in Grand Falls-Windsor. Includes reinforcement of the existing concrete structure and the installation of a new inflatable spillway over the dam's crest. (Grand Falls-Windsor)
Electric Utility Capital Expenditures	70.0	2017/2017	2	Churchill Falls (Labrador) Corporation - capital expenditures for improvements and upgrades. (Churchill Falls)
Electric Utility Capital Program	271.4	2017/2017	Various	Newfoundland and Labrador Hydro - 2017 annual capital program aimed at upgrading the provincial power grid and meeting the growing demand for electricity. Includes 105 projects focused on improving reliability by adding transmission capacity as well as upgrading and replacing aging infrastructure. (Various)
Electric Utility Capital Program	101.0	2017/2017	Various	Newfoundland Power Inc. - includes capital expenditures to refurbish and serve growth on the electricity system. (Various)

Project	Capital Cost (\$M)	Start/End	Economic Zone	Comments (Location)
Lower Churchill Project - Phase I (Muskrat Falls)	9,396.0	2012/2019	Various	Nalcor Energy is overseeing the development of the Muskrat Falls Hydroelectric Generation Facility and associated transmission assets in Newfoundland and Labrador between Muskrat Falls and Churchill Falls and Muskrat Falls and Soldiers Pond. The Newfoundland and Labrador portion of the project entails construction of an 824 megawatt hydroelectric generating facility at Muskrat Falls in Labrador and over 1,600 kilometres of associated transmission line and related infrastructure. Emera Inc. of Nova Scotia is building the Maritime Link connecting the island of Newfoundland to Nova Scotia. The capital cost of Emera's Maritime Link is an additional \$1.57 billion. (Various)
Other Investment				
Capital Program*	31.5	2017/2022	Various	Royal Canadian Mounted Police - replacement and retrofitting of detachments and living quarters. Provincial/federal cost-shared on a 70/30 basis. (Various)
Coast Guard Building	18.2	2017/2019	19	Department of Fisheries and Oceans Canada - construction of new Atlantic Headquarters for the Canadian Coast Guard. Federal funds. (St. John's)
Environmental Remediation and Risk Management*	186.0	2004/2020	3	Department of National Defence - environmental remediation and risk management activities to be carried out through 10 sub-projects at 5 Wing Goose Bay. Projected expenditure of \$32.0 million for the 2017/18 fiscal year. (Happy Valley-Goose Bay)
Helicopter Simulation Centre	15.4	2014/2019	19	CAE Inc. - construction of a new helicopter training and research and development centre to be located on Topsail Road. (St. John's)
Marine Base Expansion	15.0	2016/2017	19	Fisheries and Marine Institute, Memorial University of Newfoundland - expansion of the current Marine Institute facilities on the western shoreline of South Arm, Holyrood Bay. Expansion will include the construction of a timber crib marginal wharf, timber breakwater, timber finger pier and the rehabilitation of the existing T-shaped wharf. Partial federal funding. (Holyrood)
Public Buildings*	7.0	2017/2017	Various	Maintenance and development of public buildings. Provincial funds. (Various)