



Canadian Coast Guard Atlantic Headquarters, Artist Rendering
Courtesy: NORR

Inventory of Major Capital Projects

The inventory of major projects provides information on capital projects and spending programs in Newfoundland and Labrador valued at \$1 million or more.⁶ The list includes both public and private projects that are either continuing or beginning in the current year.⁷ In many cases, the capital spending figure quoted includes spending from previous years. The inventory was prepared between January and March of 2018.

According to this year's inventory, about \$21 billion in major capital spending is planned or underway in the province. The Utilities category tops the list at \$10.5 billion (see table). The Muskrat Falls project is the single largest item in the category with a total estimated cost

Major Projects (\$Millions)

Utilities	10,491.8
Mining and Oil & Gas	5,605.9
Municipal Infrastructure	1,330.2
Residential	908.1
Transportation	874.4
Education	466.3
Commercial	413.9
Other Investment	291.6
Agriculture/Fishery/Forestry	215.9
Health Care/Personal Care	214.1
Tourism/Culture/Recreation	127.6
Industrial/Manufacturing	100.4
Total	21,040.2

⁶ Note that while every effort has been made to identify projects and research information, this list is not exhaustive. The information was gathered at one point in time and, in some cases, protecting the requested confidentiality of information has prohibited the publishing of projects. Readers should not base investment or business decisions on the information provided.

⁷ In some project descriptions, government is identified as a source of funding. This reference, in most cases, is based on information provided by the project's proponent and should not be interpreted as an announcement by government of funding approval.

Note: Some projects contain ranges for their capital cost. In these cases, the mid-point of the range was used in the summations above. Capital costs for some projects were not available. As a result, their cost is not reflected in the table above.

of \$10.1 billion. Mining, Oil and Gas is the second largest category in the listing (the estimated \$3.2 billion West White Rose project is the largest project in this category).

The listing on the following pages is organized by project type (e.g. commercial, health care/personal care, transportation). Key information is included, such as project name, capital cost, start date, end date and description. When possible, geographic information is also provided, including community and economic zone. A map of the economic zones can be found at: www.stats.gov.nl.ca/maps/PDFs/EZ_NL.pdf

An asterisk (*) by a project name denotes that the project has a start and end date on a fiscal year basis (e.g. start/end denoted as 2018/2018 refers to the project starting and ending in fiscal year 2018-19; start/end denoted as 2018/2019 refers to the project starting in fiscal year 2018-19 and ending in fiscal year 2019-20). All other years are reported on a calendar year basis.

The inventory of major projects is also available on the Economic and Project Analysis Division’s website (www.economics.gov.nl.ca/MP-about.asp) in a searchable database. The online database includes search capabilities by industry, community and economic zone.

TBD: To be determined; NA: Not available

Project	Capital Cost (\$M)	Start/End	Economic Zone	Comments (Location)
Agriculture/Fishery/Forestry				
Cranberry Industry Development	9.4	2014/2019	Various	Cranberry Association of Newfoundland & Labrador Inc. - development of an additional 190 acres of new cranberry bogs. Farms to be located throughout the island. (Various)
Facility Expansion	1.6	2017/2018	17	Viking Fur Inc. - construction of a 6,000 sq. ft. cold storage facility. Partial provincial/federal funds. (Cavendish)
Forest Access Capital Roads Program*	3.7	2018/2018	Various	Construction and maintenance of access roads on Crown land in support of forest harvesting operations. Provincial funds. (Various)
Harbour Development*	7.2	2018/2018	Various	Fisheries and Oceans Canada - Small Craft Harbours program. An ongoing program consisting of the repair, maintenance and development of active fishing harbours. Federal funds. (Various)
Marine Aquaculture Sites	100.0	2017/2020	Various	Grieg NL Seafarms Ltd. - 11 marine aquaculture sites to be located throughout the northern region of Placentia Bay, spanning from Rushoon to Long Harbour. Part of the Placentia Bay Aquaculture Project. (Various)
Salmon Aquaculture Operation	19.0	2017/2018	13, 9	Northern Harvest Sea Farms Newfoundland Ltd. - marine improvements to salmon farming operations. Includes automated feed barges, expansion to hatchery and general capital expenditures. Partial federal/provincial funds. (Connaigre Peninsula, Stephenville)
Salmon Hatchery	75.0	2017/2019	16	Grieg NL Nurseries Ltd. - construction of a Recirculation Aquaculture System (RAS) hatchery for Atlantic salmon in the Marystown Marine Industrial Park. Will include the construction of a hatchery, a smolt nursery and a smolt landbase. Part of the Placentia Bay Aquaculture Project. (Marystown)

Project	Capital Cost (\$M)	Start/End	Economic Zone	Comments (Location)
Commercial				
Commercial Building	1.8	2017/2018	8	Western Hydraulic Mechanical Ltd. - construction of a new industrial sales/mercantile building. (Corner Brook)
Commercial Development	2.0	2016/2018	19	Pasadena Equipment Services - construction of a 5,500 sq. ft. office building and concrete batch plant on Hops Street in Chamberlains. (Conception Bay South)
Industrial Park	15.0	2016/2019	19	DewCor - construction of phase I of the "Glencrest Business Centre" in Galway, consisting of 35 acres of industrial building lots. (St. John's)
Mall Redevelopment	100.0	2017/2020	19	Crombie REIT - capital investment program for the Avalon Mall. Includes the construction of a new 875 stall parkade, a new realigned main mall access and a renovation of the mall common areas. (St. John's)
Office Building	20.0	2017/2019	19	55732 Newfoundland & Labrador Inc. - construction of a four-storey, approximately 100,000 sq. ft. office/retail building and two-level parking structure on Hebron Way. (St. John's)
Retail Development	150.0	2017/2020	19	DewCor - construction of 700,000 sq. ft. of retail buildings, "The Shoppes at Galway". (St. John's)
Retail Store Renovations	8.8	2018/2018	19	Walmart Canada - conversion of the Walmart discount store on Merchant Drive into a Supercentre. (Mount Pearl)
Retail Store Renovations	9.0	2018/2018	19	Walmart Canada - conversion of the Walmart discount store on Kelsey Drive into a Supercentre. (St. John's)
Retail Store Renovations	9.0	2018/2018	19	Walmart Canada - conversion of the Walmart discount store on Aberdeen Avenue into a Supercentre. (St. John's)
Retail/Business Park	95.0	2012/2020	19	KMK Capital Inc. - construction of the Field Power Centre, a 50.44-acre retail and industrial development located off Torbay Road. (St. John's)
Strip Mall	1.8	2018/2018	19	Baine Johnston Properties Ltd. - construction of a strip mall along the Conception Bay highway in Kelligrews. (Conception Bay South)
Strip Mall	1.5	2018/2018	19	Baine Johnston Properties Ltd. - construction of a strip mall located in the "Gateway" project. (Conception Bay South)
Education				
Animal Resource Centre*	35.6	2016/2019	19	Memorial University of Newfoundland - replacement of two animal research care facilities. This will improve biomedical research by providing state-of-the-art facilities supporting co-location of health sciences and biomedical researchers to enhance interdisciplinary collaboration. Total anticipated expenditures of \$17.9M for the 2018/19 fiscal year. Partial federal funds. (St. John's)
Battery Facility Renovation	25.6	2013/2018	19	Memorial University of Newfoundland - renovation of the Battery Facility to increase office space; develop new public engagement, innovation and conference space; as well as develop 87 new graduate student accommodations. (St. John's)
Campus Maintenance*	7.2	2018/2018	8, 19	Memorial University of Newfoundland - Completion of priority repairs to infrastructure at Memorial University campuses. (Corner Brook, St. John's)

Project	Capital Cost (\$M)	Start/End	Economic Zone	Comments (Location)
College Renewal and Modernization Projects*	6.8	2016/2019	Various	Renewal and modernization of electrical, HVAC and air quality systems at nine College of the North Atlantic campus locations. Total anticipated expenditures of \$450,000 for the 2018/19 fiscal year. Joint federal/provincial funds. (Various)
College Training Facility*	18.5	2016/2019	9	Establishment of the Heavy Equipment Centre of Excellence in Teaching, Innovation and Industrial Research - a modern and functional facility for the delivery of heavy equipment industrial trades programs at the Bay St. George campus of the College of the North Atlantic. Total anticipated expenditures of \$13.6M for the 2018/19 fiscal year. Joint federal/provincial funds. (Stephenville)
College Training Facility and Campus Upgrades*	4.3	2016/2019	8	Construction of a new Centre for Energy and Thermal Systems (CETS) at the Corner Brook campus of the College of the North Atlantic. The CETS will improve the quality of education and training spaces dedicated to power engineering training. Will also include essential upgrades to the campus, including the building envelope. Total anticipated expenditures of \$1.4M for the 2018/19 fiscal year. Joint federal/provincial funds. (Corner Brook)
Core Science Facility*	325.0	2013/2020	19	Memorial University of Newfoundland - construction of the new Core Science Facility at the St. John's Campus. Total anticipated expenditures of \$110.0M for the 2018/19 fiscal year. (St. John's)
School Construction and Renovations*	43.3	2018/2018	Various	Various activities including new school construction, renovations, extensions and major maintenance projects. Provincial funds. (Various)
Health Care/Personal Care				
Electrical Substation*	13.4	2013/2019	19	Construction of a new electrical substation at the Health Sciences Centre/Memorial University site. Provincial funds. (St. John's)
Health Care Facilities*	45.0	2018/2018	Various	Expenditures for renovations and upgrades to existing health facilities. Includes \$22.0 million for equipment purchases. Provincial funds. (Various)
Health Centre*	18.3	2011/2021	11	Construction of a new health centre to replace the existing Green Bay Health Centre. Provincial funds. (Springdale)
Hospital*	TBD	2013/2023	8	Construction of a new acute care regional hospital through a design-build-finance-maintain (DBFM) arrangement with the private sector. (Corner Brook)
Hospital Redevelopment*	15.4	2014/2020	12	Redevelopment of the endoscopy/cystoscopy suites as well as the laboratory spaces at the Central Newfoundland Regional Health Centre. Provincial funds. (Grand Falls-Windsor)
Integrated Operating Rooms*	5.0	2014/2021	19	Upgrading of the operating room suites at the Health Sciences Centre and St. Clare's Mercy Hospital. Provincial funds. (St. John's)
Long-Term Care Capacity*	8.5	2018/2020	12	Construction of a 20-bed expansion to the protective care unit at the Dr. Hugh Twomey Health Centre. Provincial funds. (Botwood)
Long-Term Care Home*	70.0	2016/2020	8	Construction of a new long-term care facility through a design-build-finance-maintain (DBFM) arrangement with the private sector. (Corner Brook)

Project	Capital Cost (\$M)	Start/End	Economic Zone	Comments (Location)
Long-Term Care Homes*	TBD	2016/2021	14, 12	Construction of two new 60-bed long-term care facilities through a design-build-finance-maintain (DBFM) arrangement with the private sector. (Gander, Grand Falls-Windsor)
Medical Device Reprocessing Redevelopment*	5.0	2014/2018	19	Redevelopment of the medical device reprocessing area at the Health Sciences Centre. Provincial funds. (St. John's)
Mental Health Infrastructure*	TBD	2013/2023	19	Replacement of the existing Waterford Hospital. (St. John's)
Personal Care Home	15.0	2018/2020	19	Kirby Group - construction of a four-storey, 104-unit personal care home to be located on Churchill Avenue. (St. John's)
Personal Care Home	15.0	2018/2019	19	Kirby Group - construction of a three-storey, 100-unit personal care home called "Winslowe Ridge". (St. John's)
Rehabilitation Centre	3.5	2016/2019	19	Teen Challenge Canada Inc. - site development and renovation of existing facilities to meet program needs. Current dining hall will be renovated into a new program centre starting in 2018 to create program space, offices and a small cafeteria. A new 16-bed residence extension, to include bedrooms, bathrooms and lounge areas, will be built adjoining the new program centre. (St. John's)
Industrial/Manufacturing				
Cannabis Facility	3.0	2018/2019	16	Oceanic Releaf Inc. - repurposing of the former fish plant in Burin for use as a medical cannabis cultivation facility. (Burin)
Cannabis Facility	TBD	2018/2018	18	Argentia Gold Corporation - development of an existing 80,000 sq. ft. building into a cannabis production facility. The facility will produce approximately 12,000 kg of cannabis annually. (Placentia)
Cannabis Facility	40.0	2018/2019	NA	Canopy Growth Corporation - development of a 150,000 sq. ft. production facility capable of producing over 10,000 kg of cannabis per year. (TBD)
Capital Improvements	6.2	2018/2018	8	Corner Brook Pulp and Paper Limited - replacement of penstocks and other projects at Deer Lake Power as part of the sustainability plan. (Deer Lake)
Facility Expansion	1.0	2018/2018	16	Dynamic Air Shelters Ltd. - engineering, design, manufacturing and installation of an air inflated fabric structure. The approximately 4,000 sq. m. facility will be used for warehousing, assembly and packaging. (Grand Bank)
Facility Upgrades	3.0	2018/2019	17	Harbour Grace Ocean Enterprises Inc. - infrastructure improvements to current buildings in addition to the construction of a new building. (Harbour Grace)
Harvesting and Processing Enhancements	9.4	2018/2018	Various	Ocean Choice International - vessel and plant expenditures. (Various)
Offshore Marine Base	30.0 - 40.0	2018/2020	20	Fermeuse Enterprises Limited - construction and operation of marine facilities out of Fermeuse Harbour to support shore-based demands of the offshore oil and gas subsea and drilling exploration sectors. Will be a multi-use facility consisting of several berths, multiple laydown areas, crane and heavy lift capabilities, and various site buildings (maintenance, administration, etc.). (Fermeuse)

Project	Capital Cost (\$M)	Start/End	Economic Zone	Comments (Location)
Paper Mill Expenditures	2.8	2018/2018	8	Corner Brook Pulp and Paper Limited - routine capital expenditures. (Corner Brook)
Mining and Oil & Gas				
Innovative Processing Technologies	10.8	2017/2018	16	Canada Fluorspar (NL) Inc. - acquisition and installation of innovative processing technologies for fluorspar. Partial federal funds. (St. Lawrence)
Mine Development/Expansion	2.1	2018/2020	11	Anaconda Mining Inc. - expenditures for the Point Rousse project. Includes development costs at the Stog'er Tight deposit in addition to environmental, permitting, engineering studies and development at the Argyle deposit. (Baie Verte Peninsula)
Mine Expansion	66.0	2016/2020	11	Rambler Metals and Mining Canada Limited - phase II expansion into the Lower Footwall Zone with the goal to increase production from the Ming Mine and improve capacity at the Nugget Pond Mill to reach 1,250 metric tonnes per day. (Baie Verte Peninsula)
Mine Reactivation	205.5	2018/2018	2	Tacora Resources Inc. - reactivation of the Scully iron ore mine and mill. (Wabush)
Mine Rehabilitation and Closure	NA	2015/2018	12	Teck Duck Pond Operations - rehabilitation and closure of mine. Backfill of the boundary deposit is complete and berm construction is underway. (Millertown)
Mineral Exploration	38.5	2018/2018	Various	Expenditure estimates prepared by the Department of Natural Resources for mineral exploration and deposit appraisal. Regional breakdown: \$8.0 million in Labrador and \$30.5 million for the island. (Various)
Open Pit Mine	100.0	2018/2019	2	Howse Minerals Limited - development of an open pit iron ore mine. (Menihék)
Open Pit Mine	79.0	2017/2018	2	Iron Ore Company of Canada - development of the Wabush 3 open pit mine. Project was released from environmental assessment in 2015 and will provide flexibility in ore feed and extend the operating life of the mine. (Labrador West)
Underground Mine	US\$1,904.0	2018/TBD	1	Vale Newfoundland and Labrador Limited - underground mine development at Voisey's Bay. Start date is subject to change pending outcome of review of Vale's base metal operations. (Voisey's Bay)
West White Rose	3,200.0	2013/2022	Offshore	Husky Energy and its co-venturers, Suncor Energy and Nalcor Energy, formally sanctioned the West White Rose project in Q2 2017. The project will be developed using a fixed drilling platform tied back to existing infrastructure at the White Rose field, including the <i>SeaRose FPSO</i> vessel. First oil production is expected in 2022. (Offshore)
Municipal Infrastructure				
2011 Municipal Capital Works Program*	78.3	2011/2019	Various	Program to assist municipalities in construction of local infrastructure. Cost-sharing varies with each project. Provincial and municipal funds. (Various)
Federal Gas Tax Program*	155.3	2014/2019	Various	Funding agreement allocating federal funds to municipalities, cities, Inuit Community Governments and Regional Service Boards in NL for capital infrastructure projects that support national objectives of productivity and economic growth, a clean environment and strong cities and communities. Federal funds. (Various)

Project	Capital Cost (\$M)	Start/End	Economic Zone	Comments (Location)
Federal/Provincial Water and Waste Water Program*	155.7	2016/2020	Various	Program provides funding for drinking water treatment, water distribution systems, waste water treatment facilities or systems, waste water collection systems, storm water collection systems, waste water treatment and management systems. (Various)
Infrastructure Upgrades	7.5 - 7.8	2018/2020	19	City of Mount Pearl - street and underground infrastructure upgrades for Kenmount Hill. Municipal funds. (Mount Pearl)
Multi-year Municipal Capital Works*	190.7	2011/2021	Various	Program to assist municipalities in construction of local infrastructure. Cost-sharing varies with each project. Provincial and municipal funds. (Various)
Municipal Infrastructure	120.0	2013/2019	19	DewCor - construction of roads, water, sewer, storm-water and utility infrastructure for Galway. (St. John's)
New Building Canada Fund - Small Communities Fund / Provincial-Territorial Infrastructure Component*	282.5	2016/2024	Various	Funding for communities with fewer than 100,000 residents, ensuring that small communities can benefit from significant funding supporting economic prosperity. The Provincial-Territorial Infrastructure Component provides funding for projects that are nationally and regionally significant and are predominantly medium and large scale in nature. (Various)
Public Transit Infrastructure Fund*	10.8	2016/2019	19	Fund to help accelerate short-term municipal investments while supporting the rehabilitation of transit systems and funding studies to support long-term transit plans. (St. John's)
Solid Waste Management Strategy*	315.0	2007/2025	Various	Program provides funding to support planning and infrastructure associated with the implementation of the Provincial Waste Management Strategy. Funding is sourced from the federal/provincial gas tax agreement and direct provincial funding. (Various)
Storm System Improvements	1.2	2017/2018	19	City of St. John's - replacement of an undersized concrete box culvert and intake structure on Southside Road. Municipal funds. (St. John's)
Street Upgrades	1.0	2018/2018	8	Town of Pasadena - installation of water, waste water and storm sewer systems, asphalt and sidewalks. (Pasadena)
Water Treatment Facility Upgrade	12.0	2017/2020	19	City of St. John's - various improvements to the Bay Bulls Big Pond water treatment facility including the installation of a new ultraviolet system. Municipal funds. (St. John's)
Residential				
Affordable Housing Program*	122.9	2003/2019	Various	Newfoundland and Labrador Housing Corporation - program to increase the supply of affordable housing by providing forgivable loans to assist in the creation of new affordable rental housing. Federal/provincial cost-shared. \$13.3 million to be spent in 2018/19. (Various)
Apartment Building	4.0	2017/2020	8	GDR Enterprises - construction of a 24-unit apartment building on Wheelers Road. (Corner Brook)
Apartment Renovations	2.5	2018/2018	2, 14, 19	Northview Apartment REIT - capital improvements, renovations and upgrades on various apartment buildings. (Labrador City, Gander, St. John's)
Community Centre/ Housing Units	14.0	2018/2020	19	The Salvation Army - development of a community centre and 20 affordable supportive housing units to be located on Springdale Street. (St. John's)

Project	Capital Cost (\$M)	Start/End	Economic Zone	Comments (Location)
Community Development	200.0	2016/2022	19	DewCor - construction of phase I of the "Galway Living" residential community containing 500 homes. Consists of single family houses, bungalow townhomes, 3-storey executive townhomes, ground-based condominiums, quadrplexes and apartment buildings. (St. John's)
Community Development	20.0	2010/2020	19	Canada Lands Company Limited - redevelopment of the Pleasantville area into a residential community with a mix of housing types, including single family homes, townhomes, apartments and condominiums. Opportunities for some commercial space are also being considered. Expenditure figure covers land development costs only. \$0.8 million to be spent in 2018/19. (St. John's)
Condominium Development	1.6	2018/2018	19	B.A. Tucker Limited - construction of a 14-unit condominium building on Bay Bulls Road. (St. John's)
Condominium Development	10.0	2014/2018	19	Roosevelt Properties Ltd. - development of the "Park Place West" condominiums on the corner of Hamilton Avenue and Sudbury Street. (St. John's)
Condominium Development	47.0	2012/2018	19	DewCor - development of "Westfield Condominiums" off Captain Whelan Drive. Will include construction of 60 buildings with four 1,000 sq. ft. units per building. (St. John's)
Condominium/ Apartment Development	120.0	2018/2021	19	KMK Capital Inc. - development of "Tiffany Towers", two 16-storey buildings consisting of a total of 240 residential units as well as a three-level underground parking garage. (St. John's)
Housing Development	65.0	2017/2022	19	Clovelly Development Partnership Limited - construction of a housing development named "Estates at Clovelly", located off Stavanger Drive. Approximately 100 homes to be constructed between 2017 and 2022. (St. John's)
Modernization & Improvements*	3.6	2018/2018	Various	Newfoundland and Labrador Housing Corporation - planned improvements to social housing stock. Provincial funds. (Various)
Provincial Home Repair and Modification Programs*	8.4	2018/2018	Various	Newfoundland and Labrador Housing Corporation - a combination grant/loan program to aid low-income households with home repairs and modifications. Federal/provincial funds. (Various)
Rental Development	22.0	2016/2018	19	Manga Hotels Group - development of 85 upscale, urban rental units at the site of the former Star of Sea Hall on Henry Street. Will include three levels of parking. (St. John's)
Residential Development	2.3	2017/2018	1	Nunatsiavut Government - construction of a seven-unit multiplex building. (Hopedale)
Residential Development	5.5	2014/2018	19	Cro-at Developments Inc. - development of nine townhomes on Brine Street. (St. John's)
Residential Development	6.5	2018/2020	19	79899 Newfoundland and Labrador Corp. - redevelopment of the former I. J. Sampson school property into "Beaumont Gardens". Includes 20 executive townhomes and 58 adult condominium units. (St. John's)
Residential Development*	1.4	2018/2018	19	Newfoundland and Labrador Housing Corporation - construction of eight social housing units on Froude Avenue to replace units destroyed by fire in June 2017. Provincial funds. (St. John's)
Residential Development	2.3	2018/2019	1	Nunatsiavut Government - construction of a seven-unit multiplex building. (Nain)

Project	Capital Cost (\$M)	Start/End	Economic Zone	Comments (Location)
Residential Development	18.0	2013/2021	19	Reardon Construction and Development Ltd. - development of 56 condominium/townhouse style units off Ruby Line. (St. John's)
Residential Development	1.0	2018/2018	19	Donovan Homes Ltd. - development of phase 5A of the "Woodstock Gardens" subdivision, consisting of 26 building lots. (Paradise)
Residential Development	1.5	2016/2018	19	Mac Mar Developments Ltd. - development of the "Villas at Riverdale" retirement community in Kelligrews. (Conception Bay South)
Residential Development	12.0	2012/2019	19	Wrightland Development Corporation - development of "Mclea Park" off Shaw Street. Will include construction of four townhouses and eight executive building lots. (St. John's)
Residential Development	4.0	2014/2022	8	Sleepy Cove Developments Inc. - development of 55 lots over five phases in "Discovery Ridge", to be located on Corporal Pinksen Drive. Will feature single, semi-detached, town, condominium and apartment style housing. Expenditure figure covers land development costs only. (Corner Brook)
St. Patrick's Housing Project	4.6	2017/2018	19	City of St. John's - renovation of a former convent facility to 20 affordable housing units. Partial provincial funds. (St. John's)
Subdivision Development	10.0	2015/2030	19	Octagon Development Corporation - land and servicing for the "Picco Ridge" subdivision on St. Thomas Line. (Paradise)
Subdivision Development	25.0	2009/2021	19	Bristol Development Inc. - development of the "Bristolwood" subdivision off Kenmount Road. Approximately 15 homes will be developed this year at a cost of \$3.0 million. (St. John's)
Subdivision Development	45.0	2010/2022	19	ERCO Developments Inc. & New Victorian Homes Inc. - continued development of the "Grand Meadows" subdivision. Approximately 39 houses to be constructed over the next two years. (Paradise)
Subdivision Development	8.5	2005/2020	19	Octagon Development Corporation - land and servicing for the "Adam's Pond" subdivision. (Paradise)
Subdivision Development	6.0	2013/2019	19	Signature Homes Inc. - construction of 19 single-family homes at the extension to Stratton Place in Chamberlains. Four homes to be constructed in 2018. (Conception Bay South)
Subdivision Development	65.0	2013/2019	19	Wrightland Development Corporation - construction of the 113-lot "Sunset Landing" subdivision. To be developed over four phases. (Conception Bay South)
Subdivision Development	15.0	2012/2022	14	Cecon Development Corporation - land and servicing development for the "Eastgate" subdivision located off Cooper Boulevard. (Gander)
Subdivision Development	6.0	2014/2019	8	Outer Limits Limited - land and servicing development for 52 lots in the "Parkway Heights" subdivision on Lewin Parkway. (Corner Brook)
Subdivision Development	2.5	2016/2019	19	Hayward Homes Limited - land and servicing development for a 32-lot subdivision to be located in Seal Cove. (Conception Bay South)
Subdivision Development	25.0	1997/2019	19	Paradise Properties Limited - land and servicing for the "Elizabeth Park" subdivision. (Paradise)

Project	Capital Cost (\$M)	Start/End	Economic Zone	Comments (Location)
Tourism/Culture/Recreation				
Building Restoration*	22.2	2009/2019	19	Restoration of the Colonial Building and grounds for use as an interpretation centre, featuring the political history of Newfoundland and Labrador. Current work will include flooring on ground and second floors, plastering and painting of ground floor as well as installation of new washrooms on ground floor. Federal/provincial cost-shared. (St. John's)
Church	2.0	2018/2018	19	Monarch Development Inc. - construction of a Christian Missionary Fellowship International church to be located on International Place. (St. John's)
Cultural Centre*	16.7	2013/2018	1	Nunatsiavut Government - construction of the Illusuk Cultural Centre. Partial federal funds. (Nain)
Hotel	26.5	2018/2020	19	Lighthouse Hotel Inc. - construction of a 130-room hotel. Will include meeting and banqueting facilities with capacity for up to 400 people and a full-service restaurant. (Mount Pearl)
Hotel	12.0	2017/2019	8	Bayview Estates and Company - construction of a 93-room Holiday Inn Express. To be located near the Pepsi Centre on Grenfell Drive. (Corner Brook)
Hotel	30.0	2017/2018	19	Manga Hotels Group - construction of a Hilton Garden Inn with 155 guest rooms and 5,000 sq. ft. of conference facilities located at New Gower Street/Springdale Street/Pleasant Street. (St. John's)
Ministry Facility	6.0	2014/2018	14	Pentecostal Assemblies of Newfoundland and Labrador - construction of a new ministry facility to be located on Magee Road. (Gander)
New Theatre Complex	6.5	2018/2019	7	Theatre Newfoundland and Labrador - construction of a new theatre complex for the Gros Morne Theatre Festival. Includes a 180-seat theatre venue, rehearsal hall/studio space and space for production fabrication and storage. Partial provincial/federal funds. (Cow Head)
Park Upgrades	1.8	2017/2018	15	Town of Clarenville - redevelopment and expansion of the Elizabeth Swan Park. Partial provincial/federal funds. (Clarenville)
Theatre Expansion	2.4	2017/2019	17	Town of Carbonear - expansion of the Princess Sheila NaGeira Theatre to provide additional backstage space and a multi-purpose annex. Partial provincial/federal funds. (Carbonear)
Trail Upgrade	1.5	2015/2018	12	Newfoundland & Labrador Snowmobile Federation - upgrade trails and bridges for safe, year-round use of snowmobiles and ATVs in Central Newfoundland. Partial federal/provincial funding. (Exploits Region)
Transportation				
Air Terminal Building Modification	13.9	2018/2020	2	Transport Canada - reconfiguration of Wabush Airport's air terminal building floor space, replacement of electrical/mechanical systems and overall renovation update. Federal funds. (Wabush)
Airport Improvements	11.0	2018/2018	14	Gander International Airport Authority - includes runway and apron rehabilitation. (Gander)

Project	Capital Cost (\$M)	Start/End	Economic Zone	Comments (Location)
Airport Improvements and Expansion	200.0	2017/2026	19	St. John's International Airport Authority - plan includes two expansion phases of the Airport Terminal Building, new access road widening, expanded vehicle parking and reconfigured exit plaza, additional passenger loading bridges, expanded baggage handling systems, additional aircraft apron space, new airfield taxiways and airfield upgrades. Expansion to the east end of the terminal building (Phase I) is scheduled for completion in mid-2018. Expansion of the west end of the air terminal building (Phase II) is expected to begin in late 2018 and completed in 2022. (St. John's)
Bridge Replacement*	22.3	2013/2019	12	Replacement of the Sir Robert Bond Bridge. Federal/provincial funds. (Bishop's Falls)
Fuel Storage Terminal	10.0	2017/2018	19	St. John's Fuel Facilities Corporation - construction of a new airport aviation fuel storage terminal. (St. John's)
Hangar Renovation	3.3	2018/2019	3	Defence Construction Canada - interior renovation of its existing hanger at Goose Bay Airport. Includes the removal of office space and storage and a rebuild of new rooms in addition to the removal and reinstall of roof trusses. (Happy Valley-Goose Bay)
Harbour Improvements	12.8	2017/2018	19	St. John's Port Authority - construction of a finger pier in the vacant area between Pier 16 and Pier 17. The project will enhance overall operational capacity of the port as a multi-use facility, providing increased opportunities. Partial federal funds. (St. John's)
Highway Extension*	61.3	2010/2019	19	Construction of the Team Gushue Highway Extension. Federal/provincial cost-shared. (St. John's)
Marine Infrastructure*	5.6	2018/2018	Various	Includes ongoing maintenance of existing wharves and terminals as well as capital investment in new construction and improvements. Provincial funds. (Various)
Provincial Roads Improvement Program*	77.2	2018/2018	Various	Includes secondary road/bridge improvement projects in various parts of the province. Provincial funds. (Various)
Trans Labrador Highway Widening and Hard Surfacing*	439.5	2013/2020	3, 4, 5	Widening and hard surfacing of Phase II and III of Trans Labrador Highway between Red Bay and Happy Valley-Goose Bay. Federal/provincial cost-shared. (Various)
Vessel Refits*	13.5	2018/2018	Various	Refits of the existing fleet of nine government-owned vessels. Provincial funds. (Various)
Water Reservoir and Booster Station	4.0	2017/2018	2	Transport Canada - construction of a water reservoir and pumping station at the Wabush Airport to boost on-site firefighting water flow. Federal funds. (Wabush)
Utilities				
Dam Rehabilitation	19.1	2016/2018	12	Newfoundland and Labrador Hydro - rehabilitation work to modernize the dam at the hydroelectric plant in Grand Falls-Windsor. Includes reinforcement of the existing concrete structure and the installation of a new inflatable spillway over the dam's crest. (Grand Falls-Windsor)
Electric Utility Capital Expenditures	65.7	2018/2018	2	Churchill Falls (Labrador) Corporation - capital expenditures for improvements and upgrades. (Churchill Falls)

Project	Capital Cost (\$M)	Start/End	Economic Zone	Comments (Location)
Electric Utility Capital Program	206.0	2018/2018	Various	Newfoundland and Labrador Hydro - 2018 annual capital program aimed at upgrading the provincial power grid and meeting the demand for electricity. Includes approximately 100 projects focused on improving reliability and upgrading and replacing aging infrastructure. (Various)
Electric Utility Capital Program	84.0	2018/2018	Various	Newfoundland Power Inc. - capital expenditures to refurbish and serve growth on the electricity system. (Various)
Lower Churchill Project - Phase I (Muskrat Falls)	10,117.0	2012/2020	Various	Nalcor Energy is overseeing the development of the Muskrat Falls Hydroelectric Generation Facility and the associated transmission assets in Newfoundland and Labrador between Muskrat Falls and Churchill Falls and Muskrat Falls and Soldiers Pond. The Newfoundland and Labrador portion of the project entails construction of an 824 megawatt hydroelectric generating facility at Muskrat Falls in Labrador and over 1,600 kilometres of associated transmission lines and related infrastructure. Emera Inc. of Nova Scotia built the Maritime Link connecting the island of Newfoundland to Nova Scotia. The capital cost of Emera's Maritime Link is an additional \$1.57 billion. (Various)
Other Investment				
Capital Program*	41.1	2017/2021	Various	Royal Canadian Mounted Police - replacement, repairs and retrofitting of detachments and living quarters. Provincial/federal cost-shared on a 70/30 basis. (Various)
Coast Guard & Conservation and Protection Buildings*	5.2	2017/2018	18	Department of Fisheries and Oceans Canada - construction of two new buildings. The new Canadian Coast Guard building will house both the Marine Communications and Traffic Services Centre and the Electronics and Informatics Technical Workshop and replace the existing facility. The Department of Fisheries and Oceans Canada's Conservation and Protection building will include office space and a warehouse for an inshore fisheries patrol boat. Federal funds. (Placentia)
Coast Guard Building*	18.2	2017/2019	19	Department of Fisheries and Oceans Canada - construction of a new Atlantic Headquarters for the Canadian Coast Guard. Federal funds. (St. John's)
Coast Guard Building*	4.7	2017/2018	10	Department of Fisheries and Oceans Canada - construction of a new Canadian Coast Guard building to replace the existing facility. Will house the Marine Communications and Traffic Services Centre and the Electronics and Informatics Technical Workshop. Federal funds. (Channel-Port aux Basques)
Environmental Remediation and Risk Management*	186.0	2004/2020	3	Department of National Defence - environmental remediation and risk management activities to be carried out through 10 sub-projects at 5 Wing Goose Bay. Projected expenditure of \$25.8 million for the 2018/19 fiscal year. (Happy Valley-Goose Bay)
Marine Base Expansion - Phase 2A	15.0	2016/2018	19	Fisheries and Marine Institute, Memorial University of Newfoundland - expansion of the current Marine Institute facilities on the western shoreline of South Arm, Holyrood Bay. Construction of a breakwater and marginal wharf are complete with plans to develop the water lot and construct a storage facility and laydown area in 2018. Partial federal funds. (Holyrood)

Project	Capital Cost (\$M)	Start/End	Economic Zone	Comments (Location)
Public Buildings*	9.2	2018/2018	Various	Maintenance and development of public buildings. Provincial funds. (Various)
Search and Rescue Lifeboat Facility*	6.1	2018/2019	17	Department of Fisheries and Oceans Canada - construction of a new lifeboat station for Canadian Coast Guard - Search and Rescue as part of the Oceans Protection Plan. Includes accommodations, docking structure and workshop. Federal funds. (Old Perlican)
Search and Rescue Lifeboat Facility*	6.1	2018/2019	14	Department of Fisheries and Oceans Canada - construction of a new lifeboat station for Canadian Coast Guard - Search and Rescue as part of the Oceans Protection Plan. Includes accommodations, docking structure and workshop. Federal funds. (Twillingate)