



The Salvation Army Centre of Hope. Courtesy: Lat 49 Architecture Inc.

Inventory of Major Capital Projects

The inventory of major projects provides information on capital projects and spending programs in Newfoundland and Labrador valued at \$1 million or more.⁴ The list includes both public and private projects that are either continuing or beginning in the current year.⁵ In many cases, the capital spending figure quoted includes spending from previous years. Capital cost estimates are based on anticipated spending and may vary from actual spending. Capital spending figures generally include construction costs and soft costs, such as engineering, financing, legal, etc. The inventory was prepared between January and April of 2019.

⁴ Note that while every effort has been made to identify projects and research information, this list is not exhaustive. The information was gathered at one point in time and, in some cases, protecting the requested confidentiality of information has prohibited the publishing of projects. Readers should not base investment or business decisions on the information provided.

⁵ In some project descriptions, government is identified as a source of funding. This reference, in most cases, is based on information provided by the project's proponent and should not be interpreted as an announcement by government of funding approval.

Major Projects (\$Millions)

Utilities	10,425.6
Mining and Oil & Gas	5,340.9
Municipal Infrastructure	2,800.0
Transportation	769.6
Residential	764.0
Education	476.0
Commercial	460.0
Agriculture/Fishery/Forestry	285.5
Industrial/Manufacturing	252.0
Other Investment	240.8
Health Care/Personal Care	218.0
Tourism/Culture/Recreation	136.6
Total	22,169.0

Note: Some projects contain ranges for their capital cost. In these cases, the mid-point of the range was used in the summations above. Capital costs for some projects were not available. As a result, their cost is not reflected in the table above.

According to this year's inventory, \$22.2 billion in major capital spending is planned or underway in the province. The Utilities category tops the list at \$10.4 billion (see table). The Muskrat Falls project is the single largest item in the category with a total estimated cost of \$10.1 billion. Mining and Oil & Gas is the second largest category in the listing (the estimated \$3.2 billion West White Rose project is the largest project in this category).

The listing on the following pages is organized by project type (e.g. commercial, health care/personal care, transportation). Key information is included, such as project name, capital cost, start date, end date and description. When possible, geographic information is also provided, including community and economic zone. A map of the economic zones can be found at: www.stats.gov.nl.ca/maps/PDFs/EZ_NL.pdf

An asterisk (*) by a project name denotes that the project has a start and end date on a fiscal year basis (e.g. start/end denoted as 2019/2019 refers to the project starting and ending in fiscal year 2019-20; start/end denoted as 2019/2020 refers to the project starting in fiscal year 2019-20 and ending in fiscal year 2020-21). All other years are reported on a calendar year basis.

The inventory of major projects is also available on the Economic and Project Analysis Division's website (www.economics.gov.nl.ca/MP-about.asp) in a searchable database. The online database allows users to search by industry, community and economic zone.

TBD: To be determined; NA: Not available

Project	Capital Cost \$M	Start/End	Economic Zone	Comments (Location)
Agriculture/Fishery/Forestry				
Forest Access Capital Roads Program*	3.7	2019/2019	Various	Construction and maintenance of access roads on Crown land in support of forest harvesting operations. Provincial funds. (Various)
Harbour Development*	36.1	2019/2019	Various	Fisheries and Oceans Canada - Small Craft Harbours program. An ongoing program consisting of the repair, maintenance and development of active fishing harbours. Federal funds. (Various)
Hatchery Expansion	51.0	2018/2020	9	MOWI Canada East - expansion of the Indian Head Hatchery to increase production capacity from 4.5 million to 6.7 million smolt annually. (Stephenville)
Marine Aquaculture Sites	100.0	2017/2020	Various	Grieg NL Seafarms Ltd. - 11 marine aquaculture sites to be located throughout the northern region of Placentia Bay, spanning from Rushoon to Long Harbour. Part of the Placentia Bay Aquaculture Project. (Various)
Salmon Hatchery	75.0	2017/2019	16	Grieg NL Nurseries Ltd. - construction of a Recirculation Aquaculture System (RAS) hatchery for Atlantic salmon in the Marystown Marine Industrial Park. Will include the construction of a hatchery, a smolt nursery and a smolt landbase. Part of the Placentia Bay Aquaculture Project. (Marystown)
Wood Pellet Plant	19.7	2019/2019	7	Timberlands International (Newfoundland and Labrador) Inc. - construction of a wood pellet plant. The proposed plant would produce 55,000 to 65,000 metric tonnes of wood pellets per year. (Hawke's Bay)

Project	Capital Cost \$M	Start/End	Economic Zone	Comments (Location)
Commercial				
Commercial Development	25.0	2018/2019	19	Alre Properties Inc. - development of "Paradise Plaza", a seven-building, 90,000 sq. ft. shopping centre. (Paradise)
Commercial Development	2.0	2016/2019	19	Pasadena Equipment Services - construction of a 5,500 sq. ft. office building and concrete batch plant on Hops Street in Chamberlains. (Conception Bay South)
Commercial Town Centre	80.0	2017/2022	19	Karwood Contracting Ltd. & Karwood Estates Inc. - development of "Karwood Market", a commercial town centre. To be developed over three phases. (Paradise)
Commercial/Apartment Development	25.0	2019/2021	19	KMK Properties Inc. - construction of a six-storey, approximately 100,000 sq. ft. apartment building with first floor retail space and underground parking. (St. John's)
Industrial Park	15.0	2016/2021	19	DewCor - construction of phase I of the "Glencrest Business Centre" in Galway, consisting of 35 acres of industrial building lots. (St. John's)
Mall Redevelopment	100.0	2017/2020	19	Crombie REIT - capital investment program for the Avalon Mall. To date, construction of a new 875-stall parkade, a new realigned main mall access and partial demolition of the former Sears space have been completed. Remaining work on mall common areas (including improvements to the food court area) and an expansion at the front of the mall on Kenmount Road are underway or planned. (St. John's)
Office Building	28.0	2019/2020	19	55732 Newfoundland & Labrador Inc. - construction of a four-storey, approximately 80,000 sq. ft. office building and two-level parking structure on Sea Rose Avenue. (St. John's)
Office Building	35.0	2017/2019	19	55732 Newfoundland & Labrador Inc. - construction of a four-storey, approximately 100,000 sq. ft. office/retail building and two-level parking structure on Hebron Way. (St. John's)
Retail Development	150.0	2017/2021	19	DewCor - construction of 700,000 sq. ft. of retail buildings, "The Shoppes at Galway". (St. John's)
Retail Store Renovations	NA	2019/2019	14	Walmart Canada - conversion of a Walmart discount store into a Supercentre. (Gander)
Education				
Animal Resource Centre*	35.6	2016/2019	19	Memorial University of Newfoundland - replacement of two animal research care facilities. This will improve biomedical research by providing state-of-the-art facilities supporting co-location of health sciences and biomedical researchers to enhance interdisciplinary collaboration. Total anticipated expenditures of \$15.1 million for the 2019/20 fiscal year. Partial federal funds. (St. John's)
Campus Maintenance*	4.8	2019/2019	8, 19	Memorial University of Newfoundland - Completion of priority repairs to infrastructure at Memorial University campuses. (Corner Brook, St. John's)
College Training Facility*	18.5	2016/2019	9	Establishment of the Heavy Equipment Centre of Excellence in Teaching, Innovation and Industrial Research, a facility for the delivery of heavy equipment industrial trades programs at the Bay St. George campus of the College of the North Atlantic. Total anticipated expenditures of \$1.8 million for the 2019/20 fiscal year. Joint federal/provincial funds. (Stephenville)

Project	Capital Cost \$M	Start/End	Economic Zone	Comments (Location)
Core Science Facility*	325.0	2013/2020	19	Memorial University of Newfoundland - construction of the new Core Science Facility at the St. John's Campus. Total anticipated expenditures of \$109.5 million for the 2019/20 fiscal year based on current scheduling and forecasts. (St. John's)
Energy Conservation Project*	28.7	2017/2019	19, 8	Memorial University of Newfoundland - upgrading of lighting, transformers, controls and replacement of select air handling units. (St. John's, Corner Brook)
Regional Research & Innovation Hub*	2.7	2019/2020	8	Memorial University of Newfoundland - redevelopment of a building owned by Corner Brook Pulp and Paper Ltd. to house an innovation centre for western Newfoundland, including applied research in the forestry sector, entrepreneurship support and commercialization, and training for mill employees. (Corner Brook)
School Construction and Renovations*	60.7	2019/2019	Various	Various activities including new school construction, renovations, extensions and major maintenance projects. Provincial funds. (Various)

Health Care/Personal Care

Electrical Substation*	13.3	2013/2020	19	Construction of a new electrical substation at the Health Sciences Centre/Memorial University site. Provincial funds. (St. John's)
Health Care Facilities*	43.2	2019/2019	Various	Expenditures for renovations and upgrades to existing health facilities. Includes \$22.0 million for equipment purchases. Provincial funds. (Various)
Health Centre*	18.3	2011/2020	11	Construction of a new health centre to replace the existing Green Bay Health Centre. Provincial funds. (Springdale)
Hospital*	TBD	2013/2023	8	Construction of a new acute care regional hospital through a design-build-finance-maintain arrangement with the private sector. (Corner Brook)
Hospital Redevelopment*	14.7	2014/2020	12	Redevelopment of the endoscopy/cystoscopy suites as well as the laboratory spaces at the Central Newfoundland Regional Health Centre. Provincial funds. (Grand Falls-Windsor)
Hospital Redevelopment*	5.0	2019/2020	17	Development of a new ambulatory care space at the Carbonear General Hospital. Provincial funds. (Carbonear)
Integrated Operating Rooms*	5.0	2014/2021	19	Upgrading of the operating room suites at the Health Sciences Centre and St. Clare's Mercy Hospital. Provincial funds. (St. John's)
Long-Term Care Capacity*	8.5	2018/2020	12	Construction of a 20-bed expansion to the protective care unit at the Dr. Hugh Twomey Health Centre. Provincial funds. (Botwood)
Long-Term Care Home*	70.0	2016/2019	8	Construction of a new long-term care facility through a design-build-finance-maintain arrangement with the private sector. (Corner Brook)
Long-Term Care Homes*	TBD	2016/2021	14, 12	Construction of two new 60-bed long-term care facilities through a design-build-finance-maintain arrangement with the private sector. (Gander, Grand Falls-Windsor)
Medical Facility	10.0	2018/2020	19	Pennecon Realty - restoration of the former Macpherson Elementary school on Newtown Road. The building will operate as a medical facility that will house various disciplines of medicine. (St. John's)
Mental Health Infrastructure*	TBD	2013/2023	19	Construction of a new adult mental health and addictions facility through a design-build-finance-maintain arrangement with the private sector. Provincial funds. (St. John's)
Mental Health Infrastructure*	TBD	2019/2020	3	Construction of a 6-bed mental health unit at the Labrador Health Centre. Provincial funds. (Happy Valley-Goose Bay)

Project	Capital Cost \$M	Start/End	Economic Zone	Comments (Location)
Personal Care Home	15.0	2018/2020	19	Kirby Group - construction of a three-storey, 100-unit personal care home called "Winslowe Ridge". (St. John's)
Personal Care Home	15.0	2019/2020	19	Kirby Group - construction of a four-storey, 104-unit personal care home on Churchill Avenue. (St. John's)

Industrial/Manufacturing

Cannabis Production Facility	55.0	2018/2019	19	Canopy Growth Corporation - development of a 235,000 sq. ft. production facility capable of producing over 10,000 kg of cannabis per year. (St. John's)
Cannabis Production Facility	60.0	2018/2020	9	Biome Grow Inc. - development of a 168,000 sq. ft. cannabis production facility. (Barachois Brook)
Cannabis Production Facility	47.8	2019/2020	19	Atlantic Cultivation Ltd. - construction of a 110,000 sq. ft. state-of-the-art cannabis production facility. (Mount Pearl)
Capital Expenditures	50.0 - 60.0	2019/2019	15	NARL Refining, LP - maintenance capital as well as tank and jetty upgrades. (Come By Chance)
Capital Improvements	10.4	2019/2019	8	Corner Brook Pulp and Paper Limited - replacement of penstocks and other projects at Deer Lake Power as part of the sustainability plan. (Deer Lake)
Facility Expansion	1.0	2019/2020	16	Dynamic Air Shelters Ltd. - engineering, design, manufacturing and installation of an air inflated fabric structure. The approximately 4,000 sq. m. facility will be used for warehousing, assembly and packaging. (Grand Bank)
Facility Upgrades	3.0	2018/2020	17	Harbour Grace Ocean Enterprises Inc. - infrastructure improvements to current buildings in addition to the construction of a new building. (Harbour Grace)
Harvesting and Processing Enhancements	7.1	2019/2019	Various	Ocean Choice International - vessel and plant expenditures. (Various)
Industrial Park	1.5	2019/2020	16	Town of St. Lawrence - development of an industrial park to support the mining and aquaculture sectors. (St. Lawrence)
Medical Waste Treatment Facility	1.0	2019/2019	19	Stericycle, ULC. - establishment of a medical waste treatment and transfer facility. (Mount Pearl)
Paper Mill Expenditures	10.2	2019/2019	8	Corner Brook Pulp and Paper Limited - routine capital expenditures. (Corner Brook)

Mining and Oil & Gas

Engineering, Drilling and Environmental Programs	18.0	2019/2019	12	Marathon Gold Corporation - engineering, drilling and environmental programs and ongoing metallurgical test work targeting completion of a prefeasibility study by the end of 2019. (Valentine Lake)
Mine Development/Expansion	45.6	2018/2022	11	Rambler Metals and Mining Canada Limited - five-year capital plan for the Ming Mine Project. Includes continued mine development and construction of a paste plant. (Baie Verte Peninsula)
Mine Development/Expansion	2.8	2018/2020	11	Anaconda Mining Inc. - expenditures for the Point Rousse Project. Includes development costs at Pine Cove and at the Stog'er Tight deposit in addition to environmental, permitting, engineering studies and development costs at the Argyle deposit. (Baie Verte Peninsula)
Mine Reactivation	335.0	2018/2019	2	Tacora Resources Inc. - reactivation of the Scully iron ore mine and mill. (Wabush)

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Mine Reactivation	NA	2019/2019	14	Beaver Brook Antimony Mine - reactivation of the antimony mine in central Newfoundland. (Glenwood)
Mineral Exploration	39.5	2019/2019	Various	Forecasted expenditure prepared by the Department of Natural Resources for mineral exploration and deposit appraisal. Regional breakdown: \$13.4 million in Labrador and \$26.1 million for the island. (Various)
Underground Mine	US\$1,700.0	2018/2023	1	Vale Newfoundland and Labrador Limited - underground mine development at Voisey's Bay. (Voisey's Bay)
West White Rose	3,200.0	2013/2022	Offshore	Husky Energy and its co-venturers, Suncor Energy and Nalcor Energy, formally sanctioned the West White Rose project in Q2 2017. The project is being developed using a fixed drilling platform tied back to existing infrastructure at the White Rose field, including the SeaRose FPSO vessel. First oil production is expected in 2022. (Offshore)

Municipal Infrastructure

2011 Municipal Capital Works Program*	77.6	2011/2019	Various	Program to assist municipalities in construction of local infrastructure. Cost-sharing varies with each project. Provincial and municipal funds. (Various)
Federal Gas Tax Program*	367.8	2006/2023	Various	Funding agreement allocating federal funds to municipalities, cities, Inuit Community Governments and Regional Service Boards in NL for capital infrastructure projects that support the national objectives of productivity and economic growth, a clean environment and strong cities and communities. Federal funds. (Various)
Federal/Provincial Water and Waste Water Program*	144.9	2016/2020	Various	Program provides funding for drinking water treatment, water distribution systems, waste water treatment facilities or systems, waste water collection systems, storm water collection systems, waste water treatment and management systems. Federal, provincial and municipal funds. (Various)
Fire Station Upgrade	2.0	2018/2020	19	City of St. John's - upgrade of the existing Kenmount Fire Station to improve building envelope and function. (St. John's)
Infrastructure Upgrades	7.5 - 7.8	2019/2021	19	City of Mount Pearl - street and underground infrastructure upgrades for Kenmount Hill. Municipal funds. (Mount Pearl)
Investing In Canada Plan*	1,329.7	2019/2027	Various	Program to provide funding to create long-term economic growth, build inclusive communities, and support a low carbon, green economy. Federal, provincial and municipal funds. (Various)
Multi-Year Municipal Capital Works*	149.3	2011/2019	Various	Program to assist municipalities in construction of local infrastructure. Cost-sharing varies with each project. Provincial and municipal funds. (Various)
Municipal Infrastructure	125.0	2013/2021	19	DewCor - construction of roads, water, sewer, storm-water and utility infrastructure for Galway. (St. John's)
New Building Canada Fund - Small Communities Fund / Provincial-Territorial Infrastructure Component*	260.0	2016/2024	Various	Funding for communities with fewer than 100,000 residents, ensuring that small communities can benefit from significant funding supporting economic prosperity. The Provincial-Territorial Infrastructure Component provides funding for projects that are nationally and regionally significant and are predominantly medium and large scale in nature. Federal, provincial and municipal funds. (Various)
Public Transit Infrastructure Fund*	6.3	2016/2019	19, 8	Fund to help accelerate short-term municipal investments while supporting the rehabilitation of transit systems and funding studies to support long-term transit plans. Federal and municipal funds. (St. John's, Corner Brook)

Project	Capital Cost \$M	Start/End	Economic Zone	Comments (Location)
Solid Waste Management Strategy*	315.0	2007/2025	Various	Program provides funding to support planning and infrastructure associated with the implementation of the Provincial Waste Management Strategy. Funding is sourced from the federal/provincial gas tax agreement and direct provincial funding. (Various)
Storm Sewer Replacement	1.5	2019/2019	19	City of St. John's - replacement of various sections of storm sewer on Cumberland Crescent. Municipal funds. (St. John's)
Storm System Improvements	1.2	2018/2019	19	City of St. John's - replacement of an undersized concrete box culvert and intake structure on Southside Road. Municipal funds. (St. John's)
Water Treatment Facility Upgrade	12.0	2017/2020	19	City of St. John's - various improvements to the Bay Bulls Big Pond water treatment facility including the installation of a new ultraviolet system. Municipal funds. (St. John's)
Residential				
Apartment Renovations	5.8	2019/2019	2, 14, 19	Northview Apartment REIT - capital improvements, renovations and upgrades on various properties. (Labrador City, Gander, St. John's)
Community Centre/ Housing Units	14.0	2018/2020	19	The Salvation Army - development of a community centre and 20 affordable supportive housing units to be located on Springdale Street. (St. John's)
Community Development	200.0	2016/2022	19	DewCor - construction of phase I of the "Galway Living" residential community containing 500 homes. Consists of single family houses, bungalow townhomes, 3-storey executive townhomes, ground-based condominiums, quadraplexes and apartment buildings. (St. John's)
Condominium Building	3.5	2013/2020	17	Hawthorne Developments Inc. - construction of "The Hawthorne Condominiums", a 30-unit building to be located on Curtis Lane. (Brigus)
Condominium Development	55.0	2012/2021	19	DewCor - development of "Westfield Condominiums" off Captain Whelan Drive. Will include construction of 60 buildings with four 1,000 sq. ft. units per building. (St. John's)
Condominium/ Apartment Development	120.0	2019/2022	19	KMK Capital Inc. - development of "Tiffany Towers", two 16-storey buildings consisting of a total of 240 residential units as well as a three-level underground parking garage. (St. John's)
Housing Development	65.0	2017/2022	19	Clovelly Development Partnership Limited - construction of a housing development named "Estates at Clovelly", located off Stavanger Drive. Approximately 100 homes to be constructed between 2017 and 2022. (St. John's)
Modernization & Improvements*	3.1	2019/2019	Various	Newfoundland and Labrador Housing Corporation - planned improvements to social housing stock. Provincial funds. (Various)
Provincial Home Repair and Modification Programs*	5.5	2019/2019	Various	Newfoundland and Labrador Housing Corporation - a combination grant/loan program to aid low-income households with home repairs and modifications. Federal/provincial funds. (Various)
Rental Development	22.0	2016/2019	19	Manga Hotels Group - development of 85 upscale, urban rental units at the site of the former Star of Sea Hall on Henry Street. Will include three levels of parking. (St. John's)
Residential Development	2.3	2018/2019	1	Nunatsiavut Government - construction of a seven-unit multiplex building. (Nain)

Project	Capital Cost \$M	Start/End	Economic Zone	Comments (Location)
Residential Development	17.0	2019/2021	19	Fairview Investments Limited - construction of a 53-lot residential subdivision consisting of single family homes and townhomes. (St. John's)
Residential Development	10.0	2019/2023	19	Fairview Investments Limited - construction of a 32-unit townhome community. (St. John's)
Residential Development	6.5	2018/2020	19	79899 Newfoundland and Labrador Corp. - redevelopment of the former I. J. Sampson school property into "Beaumont Gardens". Includes 20 executive townhomes and 58 adult condominium units. (St. John's)
Residential Development*	1.4	2019/2019	19	Newfoundland and Labrador Housing Corporation - construction of eight social housing units on Froude Avenue to replace units destroyed by fire in June 2017. Provincial funds. (St. John's)
Residential Development	18.0	2013/2021	19	Reardon Construction and Development Ltd. - development of 54 condominium/townhouse style units off Ruby Line. (St. John's)
Residential Development	12.0	2012/2020	19	Wrightland Development Corporation - development of "McLea Park" off Shaw Street. Will include construction of four townhouses and eight executive building lots. (St. John's)
Residential Development	3.5	2019/2019	19	Mac Mar Developments Ltd. - development of the "Villas at Riverdale" retirement community in Kelligrews. 10 units to be constructed this year. (Conception Bay South)
Residential Development	4.0	2014/2022	8	Sleepy Cove Developments Inc. - development of 55 lots over five phases in "Discovery Ridge" on Corporal Pinksen Drive. Will feature single, semi-detached, town, condominium and apartment style housing. Expenditure figure covers land development costs only. (Corner Brook)
Subdivision Development	6.0	2013/2019	19	Signature Homes Inc. - construction of 19 single-family homes at the extension to Stratton Place in Chamberlains. (Conception Bay South)
Subdivision Development	65.0	2013/2020	19	Wrightland Development Corporation - construction of the 113-lot "Sunset Landing" subdivision. To be developed over four phases. (Conception Bay South)
Subdivision Development	15.0	2012/2022	14	Cecon Development Corporation - land and servicing development for the "Eastgate" subdivision located off Cooper Boulevard. (Gander)
Subdivision Development	6.0	2014/2021	8	Outer Limits Limited - land and servicing development for 52 lots in the "Parkway Heights" subdivision on Lewin Parkway. (Corner Brook)
Subdivision Development	2.5	2016/2019	19	Hayward Homes Limited - land and servicing development for a 32-lot subdivision to be located in Seal Cove. (Conception Bay South)
Subdivision Development	25.0	1997/2021	19	Paradise Properties Limited - land and servicing for the "Elizabeth Park" subdivision. (Paradise)
Subdivision Development	32.4	2012/2021	19	CASA Holdings - construction of 108 homes in the "Mount Batten Estates" subdivision. Currently in the second of three phases. (Conception Bay South)
Subdivision Development	10.0	2015/2035	19	Octagon Development Corporation - land and servicing for the "Picco Ridge" subdivision on St. Thomas Line. (Paradise)
Subdivision Development	25.0	2009/2021	19	Bristol Development Inc. - development of the "Bristolwood" subdivision off Kenmount Road. Approximately five homes will be developed this year at a cost of \$1.0 million. (St. John's)
Subdivision Development	8.5	2005/2025	19	Octagon Development Corporation - land and servicing for the "Adam's Pond" subdivision. (Paradise)

Project	Capital Cost \$M	Start/End	Economic Zone	Comments (Location)
Tourism/Culture/Recreation				
Brewery Expansion	1.4	2019/2020	15	Port Rexton Brewing Company Ltd. - expansion of a microbrewery. Includes the construction of a new facility and the purchase of new, larger, brewing equipment. Partial provincial and federal funds. (Port Rexton)
Building Restoration*	22.2	2009/2020	19	Restoration of the Colonial Building and grounds for use as an interpretation centre, featuring the political history of Newfoundland and Labrador. Four of the five construction phases have been completed. Phase 5 commenced in Fall 2018 and will continue over the next two years. Work includes interior surface repairs, architectural woodwork finishes, historic finishes restoration, final painting and final systems commissioning. Federal/provincial cost-shared. (St. John's)
Conservation Area	1.2	2017/2019		Healthy Waters Labrador Inc. - phase 2 of a conservation and interpretive area for eco-tourism purposes. Will include the installation of new boardwalks, viewing decks, picnic area, footbridges, an outdoor classroom facility and habitat enhancements. Partial provincial and federal funds. (Happy Valley-Goose Bay)
Cultural Centre*	16.7	2013/2019	1	Nunatsiavut Government - construction of the Illusuk Cultural Centre. Partial federal funds. (Nain)
Hotel	10.0	2018/2019	8	Moreton Properties Ltd. - development of an 84-room Hampton Inn Hotel and Deer Lake Conference Centre. (Deer Lake)
Hotel	25.0	2019/2022	19	Lighthouse Hotel Inc. - construction of a 132-room hotel. Will include meeting and banqueting facilities with capacity for up to 320 people and a full-service restaurant. (Mount Pearl)
Hotel	12.0	2017/2021	8	Bayview Estates and Company - construction of a 93-room Holiday Inn Express. To be located near the Pepsi Centre on Grenfell Drive. (Corner Brook)
Hotel	30.0	2017/2019	19	Manga Hotels Group - construction of a Hilton Garden Inn with 155 guest rooms and 5,000 sq. ft. of conference facilities located at New Gower Street/Springdale Street/Pleasant Street. (St. John's)
Library	4.5	2019/2021	19	Town of Conception Bay South - construction of a new library adjacent to the town's recreation complex and administrative building. Located in the Remembrance Square in Conception Bay South. (Conception Bay South)
Ministry Centre	3.5	2019/2020	19	Anglican Diocese of Eastern Newfoundland and Labrador - construction of the Anglican Diocese Centre for Ministry. (St. John's)
Park Redevelopment	2.7	2018/2019	19	City of St. John's - redevelopment of the public space area near the Quidi Vidi Lake boathouse on Clancey Drive. Includes bandstand renovations, replacement of the existing wharf structure near the bandstand, landscaping upgrades, upgrades to the parking area near the boathouse and enhanced accessibility along the north bank adjacent to the Boulevard. Federal, provincial and municipal funds. (St. John's)
Theatre Complex	7.4	2018/2019	7	Theatre Newfoundland and Labrador - construction of a new theatre complex for the Gros Morne Theatre Festival. Includes a 180-seat theatre venue, rehearsal hall/studio space and space for production fabrication and storage. Partial provincial/federal funds. (Cow Head)

Project	Capital Cost \$M	Start/End	Economic Zone	Comments (Location)
Transportation				
Air Terminal Building Modification	13.9	2018/2020	2	Transport Canada - reconfiguration of Wabush Airport's air terminal building floor space, replacement of electrical/mechanical systems and overall renovation update. Federal funds. (Wabush)
Airport Improvements	11.0	2018/2019	14	Gander International Airport Authority - includes runway and apron rehabilitation. (Gander)
Airport Improvements and Expansion	186.0	2019/2028	19	St. John's International Airport Authority - includes completion of the Airport Terminal Building Expansion, additional passenger loading bridges, expanded baggage handling systems, additional aircraft apron space, new airfield taxiways, as well as infrastructure life cycle upgrades and replacements. Expansion of the west end of the Air Terminal Building (Phase II) is expected to begin in mid-2019 and be completed in late 2022. (St. John's)
Marine Infrastructure*	5.0	2019/2019	Various	Includes ongoing maintenance of existing wharves and terminals as well as capital investment in new construction and improvements. Provincial funds. (Various)
Provincial Roads Improvement Program*	77.2	2019/2019	Various	Includes secondary road/bridge improvement projects in various parts of the province. Provincial funds. (Various)
Ticket Booth Upgrades	3.9	2019/2019	10	Marine Atlantic Inc. - ticket booth upgrades. Federal funds. (Channel-Port aux Basques)
Trans Labrador Highway Widening and Hard Surfacing*	452.6	2013/2020	3, 4, 5	Widening and hard surfacing of Phase II and III of Trans Labrador Highway between Red Bay and Happy Valley-Goose Bay. Federal/provincial cost-shared. (Various)
Vessel Refits*	10.0	2019/2019	Various	Refits of the existing fleet of nine government-owned vessels. Provincial funds. (Various)
Vessel Upgrades	10.0	2019/2019	19	Canadian Coast Guard - vessel life extension project of the Canadian Coast Guard Ship Hudson at the St. John's Dockyard. (St. John's)
Utilities				
Electric Utility Capital Expenditures	66.5	2019/2019	2	Churchill Falls (Labrador) Corporation - capital expenditures for improvements and upgrades. (Churchill Falls)
Electric Utility Capital Program	149.1	2019/2019	Various	Newfoundland and Labrador Hydro - annual capital program (including carryovers from the previous year) aimed at upgrading the provincial power grid and meeting electricity demand. Includes several projects focused on improving reliability and upgrading and replacing aging infrastructure. (Various)
Electric Utility Capital Program	93.0	2019/2019	Various	Newfoundland Power Inc. - capital expenditures to refurbish and serve growth on the electricity system. (Various)
Lower Churchill Project - Phase I (Muskrat Falls)	10,117.0	2012/2020	Various	Nalcor Energy - development of the Muskrat Falls Hydroelectric Generation Facility and the associated transmission assets in Newfoundland and Labrador between Muskrat Falls and Churchill Falls and Muskrat Falls and Soldiers Pond. The Newfoundland and Labrador portion of the project entails construction of an 824 megawatt hydroelectric generating facility at Muskrat Falls in Labrador and over 1,600 kilometres of associated transmission lines and related infrastructure. First power is expected from the Muskrat Falls generating facility in late 2019. Emera Inc. of Nova Scotia built the Maritime Link connecting the island of Newfoundland to Nova Scotia. The capital cost of Emera's Maritime Link is an additional \$1.57 billion. (Various)

Project	Capital Cost \$M	Start/End	Economic Zone	Comments (Location)
Other Investment				
Aircraft Modifications	NA	2016/2021	19	PAL Aerospace Limited - the Force Multiplier project. Modification of a Dash-8 aircraft to operate as a special mission aircraft for domestic and international opportunities, including maritime surveillance. Partial provincial and federal funds. (St. John's)
Broadband Internet Infrastructure	33.6	2018/2020	Various	Bell Aliant - investment to improve or expand broadband internet service to 71 communities throughout Newfoundland and Labrador. Partial federal and provincial funding. (Various)
Capital Program*	10.1	2019/2019	Various	Royal Canadian Mounted Police - replacement, repairs and retrofitting of detachments and living quarters. Provincial/federal cost-shared on a 70/30 basis. (Various)
Cellular Service Infrastructure	4.7	2018/2020	Various	Bell Aliant - investment to deliver or expand cellular phone service to several areas throughout Newfoundland and Labrador. Partial provincial funding. (Various)
Coast Guard Building*	18.2	2017/2019	19	Department of Fisheries and Oceans Canada - construction of a new Atlantic Headquarters for the Canadian Coast Guard. Federal funds. (St. John's)
Environmental Remediation and Risk Management*	142.0	2004/2019	3	Department of National Defence - environmental remediation and risk management activities to be carried out through 10 sub-projects at 5 Wing Goose Bay. Projected expenditure of \$16.5 million for the 2019/20 fiscal year. (Happy Valley-Goose Bay)
Marine Base Expansion - Phase 2A	15.0	2016/2020	19	Fisheries and Marine Institute, Memorial University of Newfoundland - expansion of the current Marine Institute facilities on the western shoreline of South Arm, Holyrood Bay. Construction of a breakwater and marginal wharf are complete with plans to develop the water lot in 2019 and construct a storage facility and laydown area in 2020. Partial federal funds. (Holyrood)
Public Buildings*	5.0	2019/2019	Various	Maintenance and development of public buildings. Provincial funds. (Various)
Search and Rescue Lifeboat Facility*	6.1	2018/2019	17	Department of Fisheries and Oceans Canada - construction of a new lifeboat station for Canadian Coast Guard - Search and Rescue as part of the Oceans Protection Plan. Includes accommodations, docking structure and workshop. Federal funds. (Old Perlican)
Search and Rescue Lifeboat Facility*	6.1	2018/2019	14	Department of Fisheries and Oceans Canada - construction of a new lifeboat station for Canadian Coast Guard - Search and Rescue as part of the Oceans Protection Plan. Includes accommodations, docking structure and workshop. Federal funds. (Twillingate)